

DR. KENNETH
KAUNDA

DISTRICT MUNICIPALITY



**2021/2022 MID-YEAR BUDGET AND
PERFORMANCE ASSESSMENT
REPORT**

MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

PORTFOLIO	LEADER
Executive Mayor	Cllr N.J Num
Speaker	Cllr. X.C Nxozana
Single Whip	Cllr. SJ Lesie
MMC Corporate Services & ICT Department	Cllr.L.G Molapisi
MMC Community Services Department	Cllr. M.W Makgate
MMC Technical Services	Cllr. Z.E Mphafudi
MMC Budget and Treasury Office	Cllr. R.O Thabanchu
MMC Local Economic Development and Tourism	Cllr. T.R Mampe
MMC Special Programs	Cllr. D.M Matsapola

Administrative Leadership

POSITION	NAME
Acting Municipal Manager	M.A Metswamere
Senior Manager: Corporate Services	SC. Abrams
Chief Financial Officer	L.P. Steenkamp
Senior Manager: Community Services	M.A Metswamere
Senior Manager: Local Economic Development and Planning	T.M. Rampedi
Chief Audit Executive	S.G Mtemekwana

The following managers report administratively to the Municipal Manager

POSITION	NAME
Manager: Office of the Executive Mayor (Acting)	X. Mndaweni
Manager: Office of the Speaker	F. Canga
Manager: Single Whip	G. Qhele
Manager: MPAC	BJ. Roberts-Tebejane
Manager: Strategic and Integrated Development Planning	T. Mokatsane
Manager: Performance Management Systems	O. Baloyi
Chief Risk Officer	L. Motepe
Manager: Municipal Information Security Standards	L. Motepe
Manager: Communications	X. Mndaweni

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PART 1: IN-YEAR REPORT

Purpose of this report is to submit the Mid-Year Budget and Performance Assessment 2021/2022

Purpose of this report is to submit the Mid-Year Budget and Performance Assessment to the municipal Council in line with the provision of the Municipal Finance Management Act, No. 56 of 2003 section 72, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009 which stipulates that the accounting officer of the municipality must by the 25th January of each year assess financial performance during the first half of the financial year and submit the assessment report to the Mayor, Provincial and National Treasuries.

1.1. EXECUTIVE MAYOR'S REPORT

Council approved the Annual budget for the 2021/22 Medium-term Revenue and Expenditure Framework (MTREF) for the Dr Kenneth Kaunda District Municipality on 08 June 2021 per Council resolution **A.50/06/2021** in line with the requirements of the Municipal Budget and Reporting Regulations. The 2021/22 Annual budget was approved as follows:

- Operating Revenue: **R211.6 Million**
- Operating Expenditure: **R216.6 Million**
- Capital Expenditure: **R117.3 Million**

The in-year report Schedule C provides a high-level analysis as at 31 December 2021 in the prescribed format. Material variances are referred to briefly in this report. Comprehensive explanations are included in the monthly financial management report. The accounting officer with the assistance of the chief financial officer consistently submit the Section 71 of the Municipal Finance Management Act as required. The Section 72 report will be used to assess the budgetary performance of the municipality for the first half of the 2021/2022 financial year. The report took in to consideration the service delivery performance of the municipality as against the service delivery targets and performance indicators which were set in the service delivery and budget implementation plan.

The Mayor of the Dr Kenneth Kaunda District Municipality approved the Service Delivery and Budget Plan on the 30 June 2021 which is in line with sec53(1)(c)(ii) of the Municipal Finance Management Act.

The SDBIP Scorecards represent the organisational performance which is aligned to each department for the 2021/22 financial year.

An assessment was done on both non-financial and financial performance and it is evident that in some of the planned Service Delivery indicators as per the IDP, SDBIP and budget could not be achieved and that led to under expenditure which necessitated budget adjustment.

The second quarter of 2021/22 financial year is a mid-term assessment period for both budget and performance information as per section 72 of the MFMA.

Section 72 of Municipal Finance Management Act 2003, read together with schedule C of Municipal Budget and Reporting Regulations, 2009 prescribe that the accounting officer of a municipality must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year, taking into account, the monthly statements referred to in section 71 for the first half of the financial year and the targets set in the service delivery and budget implementation plan, the past year's annual report and the progress made in resolving the problems identified in the annual report.

There have been significant challenges towards realization of the set performance objectives for the period under review considering the current COVID-19 environment. We also acknowledge and appreciate the Accounting Officer by filling all senior management level positions, however still a number of strategic challenges that needs to be overcome going forward and these include the followings:

- Improve the current audit opinion from the Auditor-General's report (Qualification) by addressing mostly the Unauthorised, Irregular, Fruitless and Wasteful Expenditure.
- Improve or upgrading of our network systems
- Also improving the office space to a safe and conducive working environment.

In conclusion

The Mid-year budget and performance assessment indicates that:

- (a) An adjustment budget for 2021/22 will be required
- (b) The revised SDBIP, which formed the basis of the mid-year assessment, must include any adjustment as a result of the adjustments budget.

1.2. COUNCIL RESOLUTIONS

The Resolution will be submitted to both Provincial and National Treasuries once the Council has resolved.

1.3. EXECUTIVE SUMMARY

The Dr Kenneth Kaunda District Municipality conducted the Mid-Year Budget and Performance review on the 19th January 2022 at the Council Chamber with Management as prescribed in Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009.

The primary purpose was to review the targets and indicators, to conduct an assessment of the progress made in spending the budget, project implementation for the first half of the financial year and to consider the adjustment to the 2021/2022 budget. The reports demonstrate the actual service delivery achieved compared with the quarterly targets and explanation of variances is taken into account.

Part 2 of this report, which is the section 71 and 72 budget monitoring reports required under the MFMA provide a consolidated analysis of the Municipality's financial position as at the 31st December 2021 and had a direct influence on the outcome of the adjustment budget process.

Table 1

	Approved Budget	Mid-Term (July-Dec)	Year TD Budget	Year TD Actual	Variance
Total Operating Revenue	- 211 606 000,00	- 153 950 237,50	- 105 802 980,00	- 153 950 237,50	- 48 147 257,50
Total Operating Expenditure	211 602 710,00	93 696 209,09	105 802 338,77	93 696 209,09	12 106 129,68
Surplus / (Deficit)	- 3 290,00	- 60 254 028,41	- 641,23	- 60 254 028,41	
Total Capital Expenditure	117 305 000,00	2 943 549,46	49 343 507,03	2 943 549,46	- 46 399 957,57

The total operating revenue budget is **R211.6 Million**. The actual operating revenue realised in the first six months of the 2021/2022 financial year (01 July to 31 December 2021) amount to **R153.9 Million**. The year-to-date budget as at 31st December 2021 was estimated at **R105.8 Million**. The actual year to date revenue is more than the projected year to date operating revenue by **R48 Million**.

The total operating expenditure is **R211.6 Million**. The operating expenditure incurred during the first six months of the 2021/22 financial year (01 July to 31 December 2021) amount to **R93.6 Million**. The year-to-date budget as at 31st December 2021 is estimated at **R105.8 Million**. The actual year-to-date expenditure is less than the year-to-date budgeted expenditure by **R12 Million**. Some of the expenditure line items are not showing any movements and will pick up during the 3rd and 4th quarter, e.g. depreciation is usually performed at year end once the department is done with physical verification of assets. Other expenditure line items like: Transfers and subsidies, Inventory and Contracted services are showing less expenditure due to less activities during the 1st and the 2nd quarter.

The total capital budget provided for 2021/2022 financial year amount to **R117.3 Million**. The total spending in the first six months (01 July to 31 December 2021) is standing at **R2.9 Million** and the year-to-date budget as at 31st December 2021 was estimated at **R49.3 Million**. The year-to-date actual capital spending is less than year-to-date budget by **R46.3 Million**.

1.3.1. Statement of Financial Performance

1.3.1.1. Revenue by source

Table 2

REVENUE BY SOURCE	Budget	Curr Mth Receipts	YTD Movement	Balance	% Rec
TS_O_M_NG_LOCAL GOV FIN MNG GRANT	- 1 000 000,00	- 404 389,04	- 404 389,04	- 595 610,96	40,43
TS_O_M_NRF_EQUITABLE SHARE	- 28 052 000,00	- 9 351 070,00	- 21 039 070,00	- 7 012 930,00	75,00
TS_O_M_NRF_FUEL LEVY	- 172 078 000,00	- 57 358 930,00	- 129 058 930,00	- 43 019 070,00	75,00
INTER: BANK ACCOUNTS	- 1 200 000,00	- 12 642,12	- 65 368,86	- 1 134 631,14	5,44
INTER: SHORT TERM INVEST & CALL ACCOUNTS	- 4 000 000,00	-	- 385 473,57	- 3 614 526,43	9,63
TS_O_M_DPAA_NDA_EDUC;TR&DEV SETA	-	-	- 74 877,67	- 74 877,67	-
SALE OF: ASSET < CAP THRESH	- 50 000,00	- 18 599,00	- 18 599,00	- 31 401,00	37,19
SALE OF: PUBLICATION - TENDER DOCUMENTS	- 90 000,00	-	- 43 100,00	- 46 900,00	47,88
TS_O_M_NG_EPWP GRANT	- 2 122 000,00	- 1 206 625,82	- 1 206 625,82	- 915 374,18	56,86
TS_O_M_NG_RURAL ROAD ASSET MNG SYS GRANT	- 2 514 000,00	- 1 432 962,50	- 1 432 962,50	- 1 081 037,50	56,99
HEALTH CERTIFICATES	- 500 000,00	- 38 319,96	- 220 841,04	- 279 158,96	44,16
TOTAL : INCOME	- 211 606 000,00	- 69 823 538,44	- 153 950 237,50	- 57 655 762,50	72,75

- The Municipality received **R69.8 Million** for the month of December 2021 which comprises of:
 - ❖ **R66.7 Million** of Equitable Share and RSC Replacement Grant (2nd trench)
 - ❖ **R404 Thousand** for FMG
 - ❖ **R12 Thousand** for interest on Bank
 - ❖ **R18 Thousand** for proceeds received from the sale of assets.
 - ❖ **R1.2 Million** for EPWP
 - ❖ **R1.4 Million** for RRAMS
 - ❖ **R55 Thousand** for Health certificates (licence and permits)

The year-to-date revenue received as at 31 December 2021 amount to **R153.9 Million** which is **72.75%** of the total operating revenue budget.

During the month of December 2021 the Municipality received the second trench for both Equitable Share and EPWP amounting to **R66.7 Million** and **R954 Thousand** respectively. To date, **75%** of the budgeted transfers and subsidies have been received.

1.3.1.2. Operating Expenditure by type

Table 3

DISCRIPTION	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
EMPLOYEE RELATED COSTS	119 015 734,00	9 954 378,95	57 733 621,04	61 282 112,96	48,50
REMUNERATION OF COUNCILLORS	13 074 855,00	966 027,84	4 474 626,91	8 600 228,09	34,22
OUTSOURCED SERVICES	8 745 000,00	753 984,17	4 478 357,97	4 266 642,03	51,21
CONSULTANTS AND PROFESSIONAL SERVICES	10 741 000,00	3 036 532,37	7 243 348,68	3 497 651,32	67,43
CONTRACTORS	8 392 300,00	376 700,00	4 273 916,25	4 118 383,75	50,92
OPERATIONAL COSTS	29 149 750,00	2 566 862,90	10 516 621,37	18 633 128,63	36,07
INVENTORY	4 178 000,00	363 136,30	1 888 520,03	2 289 479,97	45,20
OPERATING LEASES	3 380 000,00	317 743,96	1 818 839,02	1 561 160,98	53,81
TRANSFER AND SUBSIDIES	8 222 000,00	264 356,00	1 268 357,82	6 953 642,18	15,42
DEPRECIATION AND AMORTISATION	6 509 071,00	-	-	6 509 071,00	-
TOTAL GAINS AND LOSSES	195 000,00	-	-	195 000,00	-
TOTAL OPERATING EXPENDITURE	211 602 710,00	18 599 722,49	93 696 209,09	117 906 500,91	44,28

The year-to-date operating expenditure amount to **R93.6 Million** which is **44.28%** of the total approved expenditure.

1.3.2. Cash Flow

The municipality started the financial year 2021/2022 with a positive cash balance amounting to **R98 Million**, and the year-to date cash and cash equivalents as at 31 December 2021 amount to **R151 Million**. The cash and cash equivalents comprise of:

Current investment R145 Million
 Bank balance R6 Million

1.4. IN YEAR BUDGET STATEMENT TABLES

1.4.1. DC40 Dr Kenneth Kaunda - Table C1 Quarterly Budget Statement Summary for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	4 186	5 200	5 200	13	451	2 600	(2 149)	-83%	5 200
Transfers and subsidies	36 288	33 688	33 688	12 395	24 158	16 844	7 314	43%	33 688
Other own revenue	168 138	172 718	172 718	57 416	129 341	86 359	42 982	50%	172 718
Total Revenue (excluding capital transfers and contributions)	208 613	211 606	211 606	69 824	153 950	105 803	48 147	46%	211 606
Employee costs	111 253	119 016	119 016	9 954	57 734	59 508	(1 774)	-3%	119 016
Remuneration of Councillors	10 367	13 075	13 075	966	4 475	6 537	(2 063)	-32%	13 075
Depreciation & asset impairment	5 911	6 704	6 704	-	-	3 352	(3 352)	-100%	6 704
Finance charges	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	3 386	4 178	4 178	363	1 889	2 089	(201)	-10%	4 178
Transfers and subsidies	7 704	8 122	8 222	264	1 268	4 028	(2 759)	-69%	8 222
Other expenditure	56 097	60 508	60 408	7 052	28 331	30 288	(1 957)	-6%	60 408
Total Expenditure	194 717	211 603	211 603	18 600	93 696	105 802	(12 106)	-11%	211 603
Surplus/(Deficit)	13 896	3	3	51 224	60 254	1	60 253	93965333%	3
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	20	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	13 916	3	3	51 224	60 254	1	60 253	93965333%	3
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	13 916	3	3	51 224	60 254	1	60 253	93965333%	3
Capital expenditure & funds sources									
Capital expenditure	2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305
Capital transfers recognised	-	-	-	-	-	-	-	-	-
Borrowing	-	90 000	90 000	-	-	34 697	(34 697)	-100%	90 000
Internally generated funds	2 550	27 305	27 305	162	2 944	14 647	(11 703)	-80%	27 305
Total sources of capital funds	2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305
Financial position									
Total current assets	(50 158)	52 906	52 906	-	187 377	-	-	-	52 906
Total non current assets	17 692	142 778	142 778	-	20 635	-	-	-	142 778
Total current liabilities	96 084	26 949	26 949	-	56 580	-	-	-	26 949
Total non current liabilities	14 351	103 364	103 364	-	14 351	-	-	-	103 364
Community wealth/Equity	70 147	65 368	65 368	-	137 082	-	-	-	65 368
Cash flows									
Net cash from (used) operating	100 680	6 707	6 757	-	256 496	3 379	(253 118)	-7492%	6 757
Net cash from (used) investing	(108)	(117 305)	(117 305)	-	(2 781)	(58 652)	(55 871)	95%	(117 305)
Net cash from (used) financing	-	90 000	90 000	-	-	45 000	45 000	100%	90 000
Cash/cash equivalents at the month/year end	174 075	32 476	32 526	-	352 700	(10 274)	(362 974)	3533%	(20 548)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	-	-	-	-	-	-	-	287	287
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	852	194	4 512	5 558

1.4.2. Table C2 Quarterly Budget Statement - Financial Performance (functional classification) for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue - Functional										
<i>Governance and administration</i>		204 055	206 470	206 470	67 146	151 090	103 235	47 855	46%	206 470
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		204 055	206 470	206 470	67 146	151 090	103 235	47 855	46%	206 470
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		407	500	500	38	221	250	(29)	-12%	500
Community and social services		407	500	500	38	221	250	(29)	-12%	500
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		4 171	4 636	4 636	2 640	2 640	2 318	322	14%	4 636
Planning and development		4 171	4 636	4 636	2 640	2 640	2 318	322	14%	4 636
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	208 633	211 606	211 606	69 824	153 950	105 803	48 147	46%	211 606
Expenditure - Functional										
<i>Governance and administration</i>		123 827	131 647	131 147	11 917	57 349	65 309	(7 960)	-12%	131 147
Executive and council		52 912	61 601	61 651	6 123	26 800	30 645	(3 844)	-13%	61 651
Finance and administration		65 355	63 166	62 617	5 251	27 435	31 224	(3 789)	-12%	62 617
Internal audit		5 561	6 879	6 879	543	3 113	3 440	(327)	-9%	6 879
<i>Community and public safety</i>		49 589	51 603	52 103	4 570	24 875	25 965	(1 090)	-4%	52 103
Community and social services		49 264	51 603	52 103	4 570	24 875	25 965	(1 090)	-4%	52 103
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		324	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		21 301	28 353	28 353	2 114	11 472	14 528	(3 056)	-21%	28 353
Planning and development		21 084	28 353	28 353	2 114	11 472	14 528	(3 056)	-21%	28 353
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		217	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	194 717	211 603	211 603	18 600	93 696	105 802	(12 106)	-11%	211 603
Surplus/ (Deficit) for the year		13 916	3	3	51 224	60 254	1	60 253	9396533%	3

1.4.3. Table C3 Quarterly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Executive Council		-	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		328	-	-	-	75	-	75	#DIV/0!	-
Vote 04 - Financial Services		203 728	208 470	206 470	67 146	151 015	103 235	47 780	46,3%	206 470
Vote 05 - Led & Planning		4 171	4 636	4 636	2 640	2 640	2 348	322	-13,9%	4 636
Vote 06 - Community Services		407	500	500	38	221	250	(29)	-11,7%	500
Vote 07 - -		-	-	-	-	-	-	-	-	-
Vote 08 - -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	208 633	211 606	211 606	69 824	153 950	105 803	48 147	45,5%	211 606
Expenditure by Vote	1									
Vote 01 - Executive Council		17 078	22 909	22 909	1 115	5 101	11 367	(6 266)	-55,1%	22 909
Vote 02 - Municipal Manager		41 394	45 571	45 621	5 551	24 813	22 717	2 095	9,2%	45 621
Vote 03 - Corporate Services		29 839	33 061	32 511	2 353	13 906	16 208	(2 302)	-14,2%	32 511
Vote 04 - Financial Services		35 490	30 106	30 106	2 897	13 529	15 017	(1 487)	-9,9%	30 106
Vote 05 - Led & Planning		21 110	28 353	28 353	2 114	11 472	14 528	(3 056)	-21,0%	28 353
Vote 06 - Community Services		49 806	51 603	52 103	4 570	24 875	25 965	(1 090)	-4,2%	52 103
Vote 07 - -		-	-	-	-	-	-	-	-	-
Vote 08 - -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	194 717	211 603	211 603	18 600	93 696	105 802	(12 106)	-11,4%	211 603
Surplus/ (Deficit) for the year	2	13 916	3	3	51 224	60 254	1	60 253	#####	3

1.4.4. TableC4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates								-		
Service charges - electricity revenue								-		
Service charges - water revenue								-		
Service charges - sanitation revenue								-		
Service charges - refuse revenue								-		
Rental of facilities and equipment								-		
Interest earned - external investments		4 186	5 200	5 200	13	451	2 600	(2 149)	-83%	5 200
Interest earned - outstanding debtors								-		
Dividends received		274	-	-	-	-	-	-		-
Fines, penalties and forfeits		-	-	-	-	-	-	-		-
Licences and permits		407	500	500	38	221	250	(29)	-12%	500
Agency services								-		
Transfers and subsidies		36 288	33 688	33 688	12 395	24 158	16 844	7 314	43%	33 688
Other revenue		167 448	172 218	172 218	57 378	129 121	86 109	43 012	50%	172 218
Gains		9	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		208 613	211 606	211 606	69 824	153 950	105 803	48 147	46%	211 606
Expenditure By Type										
Employee related costs		111 253	119 016	119 016	9 954	57 734	59 508	(1 774)	-3%	119 016
Remuneration of councillors		10 367	13 075	13 075	966	4 475	6 537	(2 063)	-32%	13 075
Debt impairment		-	-	-	-	-	-	-		-
Depreciation & asset impairment		5 911	8 704	8 704	-	-	3 352	(3 352)	-100%	8 704
Finance charges		-	-	-	-	-	-	-		-
Bulk purchases - electricity		-	-	-	-	-	-	-		-
Inventory consumed		3 386	4 178	4 178	363	1 889	2 089	(201)	-10%	4 178
Contracted services		29 693	27 698	27 878	4 167	15 996	14 319	1 677	12%	27 878
Transfers and subsidies		7 704	8 122	8 222	264	1 268	4 028	(2 769)	-69%	8 222
Other expenditure		25 868	32 810	32 530	2 885	12 335	15 969	(3 633)	-23%	32 530
Losses		536	-	-	-	-	-	-		-
Total Expenditure		194 717	211 603	211 603	18 600	93 696	105 802	(12 106)	-11%	211 603
Surplus/(Deficit)		13 896	3	3	51 224	60 254	1	60 253	94	3
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind - all)		20	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		13 916	3	3	51 224	60 254	1			3
Taxation										
Surplus/(Deficit) after taxation		13 916	3	3	51 224	60 254	1			3
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		13 916	3	3	51 224	60 254	1			3
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		13 916	3	3	51 224	60 254	1			3

1.4.5. Table C5 Quarterly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Executive Council		-	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 05 - Led & Planning		-	-	-	-	-	-	-	-	-
Vote 06 - Community Services		-	-	-	-	-	-	-	-	-
Vote 07 --		-	-	-	-	-	-	-	-	-
Vote 08 --		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 01 - Executive Council		-	10	10	-	-	5	(5)	-100%	10
Vote 02 - Municipal Manager		60	265	265	-	-	133	(133)	-100%	265
Vote 03 - Corporate Services		247	11 510	11 510	162	1 164	5 791	(4 627)	-80%	11 510
Vote 04 - Financial Services		1 198	150	150	-	-	75	(75)	-100%	150
Vote 05 - Led & Planning		-	96 350	96 350	-	1 718	38 345	(36 627)	-96%	96 350
Vote 06 - Community Services		1 046	9 020	9 020	-	62	4 995	(4 933)	-99%	9 020
Vote 07 --		-	-	-	-	-	-	-	-	-
Vote 08 --		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305
Total Capital Expenditure		2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305
Capital Expenditure - Functional Classification										
Governance and administration		1 505	11 935	11 935	162	1 164	6 004	(4 840)	-81%	11 935
Executive and council		60	75	75	-	-	38	(38)	-100%	75
Finance and administration		1 445	11 660	11 660	162	1 164	5 866	(4 702)	-80%	11 660
Internal audit		-	200	200	-	-	100	(100)	-100%	200
Community and public safety		1 046	9 020	9 020	-	62	4 995	(4 933)	-99%	9 020
Community and social services		1 046	9 020	9 020	-	62	4 995	(4 933)	-99%	9 020
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	96 350	96 350	-	1 718	38 345	(36 627)	-96%	96 350
Planning and development		-	96 350	96 350	-	1 718	38 345	(36 627)	-96%	96 350
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305
Funded by:										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-
Borrowing	6	-	90 000	90 000	-	-	34 697	(34 697)	-100%	90 000
Internally generated funds		2 550	27 305	27 305	162	2 944	14 647	(11 703)	-80%	27 305
Total Capital Funding		2 550	117 305	117 305	162	2 944	49 344	(46 400)	-94%	117 305

1.4.6. Table C6 Quarterly Budget Statement - - Financial Position for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		57 037	52 906	52 906	106 442	52 906
Call investment deposits		(145 000)	-	-	45 000	-
Consumer debtors		416	-	-	416	-
Other debtors		37 389	-	-	35 520	-
Current portion of long-term receivables		-	-	-	-	-
Inventory		-	-	-	-	-
Total current assets		(50 158)	52 906	52 906	187 377	52 906
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		0	0	0	0	0
Investment property		-	-	-	-	-
Investments in Associate		-	-	-	-	-
Property, plant and equipment		17 237	134 739	134 739	19 602	134 739
Biological		-	-	-	-	-
Intangible		455	8 039	8 039	1 033	8 039
Other non-current assets		-	-	-	-	-
Total non current assets		17 692	142 778	142 778	20 635	142 778
TOTAL ASSETS		(32 466)	195 684	195 684	208 012	195 684
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		370	308	308	370	308
Consumer deposits		-	-	-	-	-
Trade and other payables		75 381	22 746	22 746	35 876	22 746
Provisions		20 333	3 895	3 895	20 333	3 895
Total current liabilities		96 084	26 949	26 949	56 580	26 949
Non current liabilities						
Borrowing		-	90 000	90 000	-	90 000
Provisions		14 351	13 364	13 364	14 351	13 364
Total non current liabilities		14 351	103 364	103 364	14 351	103 364
TOTAL LIABILITIES		110 435	130 313	130 313	70 931	130 313
NET ASSETS	2	(142 901)	65 371	65 371	137 082	65 371
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		68 559	65 368	65 368	135 494	65 368
Reserves		1 588	-	-	1 588	-
TOTAL COMMUNITY WEALTH/EQUITY	2	70 147	65 368	65 368	137 082	65 368

1.4.7. Table C7 Quarterly Budget Statement -- Cash Flow for 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Table C7 Monthly Budget Statement - Cash Flow - M06 December 2021

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R Bursar's Office										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates										
Service charges										
Other revenue			172 718	172 718	57 418	128 341	86 359	42 982	50%	172 718
Transfers and Subsidies - Operational			33 688	33 688	10 905	23 581	16 844	8 737	40%	33 688
Transfers and Subsidies - Capital			-	-	-	1 760	-	1 760	#DIV/0!	-
Interest			5 200	5 200	13	451	2 600	(2 149)	-63%	5 200
Dividends			-	-	-	-	-	-	-	-
Payments										
Suppliers and employees			(196 777)	(196 877)	(18 335)	(92 428)	(58 338)	(5 910)	6%	(196 777)
Finance charges			-	-	-	-	-	-	-	-
Transfers and Grants			(8 122)	(8 222)	(284)	(1 268)	(4 111)	(2 843)	69%	(8 122)
NET CASH FROM/(USED) OPERATING ACTIVITIES			6 787	6 787	49 134	61 437	3 354	(58 083)	-1732%	6 787
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE			-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables			-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments			-	-	-	-	-	-	-	-
Payments										
Capital assets			(117 305)	(117 305)	(162)	(2 946)	(58 653)	(55 709)	95%	(117 305)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(117 305)	(117 305)	(162)	(2 946)	(58 653)	(55 709)	95%	(117 305)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans			-	-	-	-	-	-	-	-
Borrowing long term/financing			50 000	50 000	-	-	45 000	(45 000)	-100%	-
Increase (decrease) in consumer deposits			-	-	-	-	-	-	-	-
Payments										
Repayment of borrowings			-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES			50 000	50 000	-	-	45 000	45 000	100%	-
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning			53 074	53 074	48 971	58 484	(10 289)			(110 598)
Cash/cash equivalents at month/year end			32 476	32 476		151 442	(10 289)			(110 598)
Cash/cash equivalents at month/year end			32 476	32 476		151 442	(10 289)			(110 598)

PART 2: SUPPORTING DOCUMENTATIONS

2.1. DEBTORS AGE ANALYSIS

DC40 Dr Kenneth Kaunda - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2021/22									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts L.L.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200												
Trade and Other Receivables from Exchange Transactions - Electricity	1300												
Receivables from Non-exchange Transactions - Property Rates	1400												
Receivables from Exchange Transactions - Waste Water Management	1500												
Receivables from Exchange Transactions - Waste Management	1600												
Receivables from Exchange Transactions - Property Rental Debtors	1700												
Interest on Arrear Debtor Accounts	1810												
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820												
Other	1900								287	287	287		
Total By Income Source	2000								287	287	287		
2020/21 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200												
Commercial	2300												
Households	2400												
Other	2500								287	287	287		
Total By Customer Group	2500								287	287	287		

The repayment of the DBSA loan by the Dr KKDM on behalf of the local municipalities was done during the 2016/17 and 2017/18 financial years. Both, Maquassi Hills Local Municipality and Ventersdorp Local Municipality were under financial distress and as a result both municipalities requested the district to assist to service the loan.

The municipal council of the Dr Kenneth Kaunda District Municipality in its council meeting has resolved to write-off the **R123 698.00** owed by Maquassi Hills Local Municipality as irrecoverable. The recommendations by management to council to consider writing-off the amount follows numerous attempts to recover the money without succeeding. The outstanding amount of **R286 852.21** is for the then Ventersdorp Local Municipality and JB Marks Local Municipality has agreed to repay the amount during the 2021 / 2022 financial year.

2.2. CREDITORS AGE ANALYSIS

DC40 Dr Kenneth Kaunda - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100										
Bulk Water	0200										
PAYE deductions	0300										
VAT (output less input)	0400										
Pensions / Retirement deductions	0500										
Loan repayments	0600										
Trade Creditors	0700								747	747	
Auditor General	0800										
Other	0900						852	194	3 766	4 811	
Total By Customer Type	1000						852	194	4 512	5 558	

The total Creditors balance as at 31 December 2021 was standing at **R5.5 Million**. The municipality has been able to pay creditors within 30 days of receiving the invoice. The amount reported comprises of:

- **R747 Thousand** for Trade payables. The management will present a report to the municipal council to consider writing-off the amount as it relates to old opening balances which came through migration of the financial system from E-Venus to Solar.
- **R4.8 Million** consist of **R502 Thousand** for retention for the upgrading of disaster management centre and **R4.3 Million** for Workmen's compensation fund. The Budget and Treasury Office has finally managed to get in contact with the officials from the commissioner and it is expected that the latest invoice certifying the amount due will be processed upon receipts. The invoice will have to be submitted to the municipality before the end of the 2021/2022 financial year for processing.
- The retention amounting to **R308 Thousand**. The management will present a report to the municipal council to consider writing-off the amount as it relates to old opening balances which came through migration of the financial system from E-Venus to Solar.

2.3. INVESTMENT PORTFOLIO

DC40 Dr Kenneth Kaunda - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed interest rate	Interest Rate ¹	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
R thousands														
Municipality														
Standard Bank-038659190		106 days	FIXED	Yes	Fixed	0,00%	0	N/A	2022/03/31	15 000	-	-	-	15 000
Nedbank-037881061820-72		36 days	FIXED	Yes	Fixed	4,46%	0	N/A	2022/01/20	10 000	-	-	-	10 000
Nedbank-037881061820-73		33 days	FIXED	Yes	Fixed	0,00%	0	N/A	2022/01/17	5 000	-	-	-	5 000
Absa Bank-20-7992		103 days	FIXED	Yes	Fixed	4,93%	0	N/A	2022/03/28	30 000	-	-	-	30 000
Nedbank-037881061820-71		199 days	FIXED	Yes	Fixed	5,13%	0	N/A	2022/01/31	50 000	-	-	-	50 000
Absa Bank-20-7992-5128		224 days	FIXED	Yes	Fixed	520,00%	0	0	2022/02/23	20 000	-	-	-	20 000
Absa Bank-20-7992-5186		281 days	FIXED	Yes	Fixed	541,00%	0	N/A	2022/04/21	15 000	-	-	-	15 000
Municipality sub-total										145 000				145 000
Entities														
Entities sub-total														
TOTAL INVESTMENTS AND INTEREST	2									145 000				145 000

The investment balance as at 31 December 2021 amounted to **R145 Million**, invested with the below listed bank:

Standard Bank	R15 Million
Nedbank	R65 Million
Absa	R65 Million

2.4. ALLOCATION OF GRANT RECEIPTS AND EXPENDITURE

DC40 Dr Kenneth Kaunda - Supporting Table SC6 Budget Statement - transfers and grant receipts - 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	205 766	205 766	67 664	154 343	102 953	51 390	49,9%	205 766
Equitable Share			28 052	28 052	9 351	21 039	14 026	7 013	50,0%	28 052
Expanded Public Works Programme Integrated Grant			2 122	2 122	954	1 485	1 061	424	40,0%	2 122
Local Government Financial Management Grant			1 000	1 000	-	1 000	500	500	100,0%	1 000
Municipal Disaster Relief Grant			-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant			2 514	2 514	-	1 780	1 257	503	40,0%	2 514
RSC Replacement Grant			172 078	172 078	57 359	129 059	86 109	42 950	49,9%	172 078
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	75	-	75		-
Education Training and Development Practices SETA			-	-	-	75	-	75		-
Local Government Water and Related Service SETA			-	-	-	-	-	-		-
Parent Municipality			-	-	-	-	-	-		-
Production			-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	-	205 766	205 766	67 664	154 418	102 953	51 465	50,0%	205 766
Capital Transfers and Grants										
National Government:		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant			-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
[insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Unspecified			-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	205 766	205 766	67 664	154 418	102 953	51 465	50,0%	205 766

- During the month of December 2021 the Municipality received the second trench on the following transfers and subsidies:
 - ❖ Equitable Share of **R9.3 Million**
 - ❖ RSC Replacement Grant of **R57.3 Million**
 - ❖ EPWP of **R954 Thousand**
- To date the Municipality received **R154.4 Million** which is **75%** of the total budgeted transfers and subsidies.
- The total Conditional and Unconditional Grants received as at 31 December 2021 amount to **R154.4 Million** and the table below gives details of the allocations, amounts received, related dates of transfers and outstanding amounts to be received.

Table 4

Grant	Allocation as per DORA	Amount Received	Date of transfer (Receipts)	Outstanding
Equitable Share	R28 052 000.00	R11 688 000.00 R9 351 070.00	July 2021 December 2021	R7 012 930.00
RSC Replacement Grant	R172 078 000.00	R71 700 000.00 R57 358 930.00	July 2021 December 2021	R43 019 070.00
Rural Roads Assets Management Grant	R 2 514 000.00	R1760 000.00	July 2021	R754 000.00
EPWP	R 2 122 000.00	R 531 000.00 R 954 000.00	August 2021 December 2021	R637 000.00
FMG	R1 000 000.00	R1 000 000.00	August 2021	-
LGSETA	-	R74 877,67	November 2021	-
Total	R205 766 000.00	R 154 417 877.60		R 51 423 000.00

DC40 Dr Kenneth Kaunda - Supporting Table SC7 (1) Budget Statement - transfers and grant expenditure- 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	33 688	33 688	715	4 841	4 114	727	17,7%	33 688
Equitable Share			28 052	28 052	89	1 797	1 296	501	38,6%	28 052
Expanded Public Works Programme Integrated Grant			2 122	2 122	215	1 207	1 061	146	13,7%	2 122
Local Government Financial Management Grant			1 000	1 000	31	404	500	(96)	-19,1%	1 000
Municipal Disaster Relief Grant			-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant			2 514	2 514	401	1 433	1 257	176	14,0%	2 514
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	972	972	119	711	486	225	46,3%	-
Education Training and Development Practices SETA			972	972	119	711	486	225	46,3%	972
Local Government Water and Related Service SETA			-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		-	34 660	34 660	835	5 552	4 800	952	20,7%	33 688
Capital expenditure of Transfers and Grants										
National Government:		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant			-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	34 660	34 660	835	5 552	4 800	952	20,7%	33 688

Expenditure on Grants as at 31 December 2021

The Municipality has utilised the conditional grants and the table below gives expenditure to date on each grant.

Table 5

Grants	Total grant allocation from National Treasury	Current Month Expenditure	Expenditure as at 31 December 2021	Balance	%
EPWP	R2 122 000.00	R214 624.00	R1 206 625.82	R915 374.18	56.86
Financial Management Grant (FMG)	R1 000 000.00	R31 251.00	R404 389.04	R595 610.96	40.44
Rural roads Asset Management	R2 514 000.00	R400 574.50	R1 432 962.50	R1 081 037.50	56.99
TOTAL	R5 636 000.00	R646 449.50	R3 043 977.36	R2 592 022.64	54.01

2.5. COUNCILORS' AND EMPLOYEE BENEFITS

DC40 Dr Kenneth Kaunda - Supporting Table SC8 Budget Statement - councillor and staff benefits - 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21			Budget Year 2021/22					Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		6 618	8 785	8 785	834	3 118	4 392	(1 274)	-29%	8 785
Pension and UIF Contributions		666	750	750	7	236	375	(139)	-37%	750
Medical Aid Contributions		278	384	384	-	90	192	(103)	-53%	384
Motor Vehicle Allowance		1 281	1 569	1 569	58	485	785	(299)	-38%	1 569
Cellphone Allowance		756	886	886	44	295	443	(148)	-33%	886
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		748	700	700	23	250	350	(100)	-28%	700
Sub Total - Councillors		10 367	13 075	13 075	966	4 475	6 537	(2 063)	-32%	13 075
% Increase	4		26,1%	26,1%						26,1%
Senior Managers of the Municipality										
Basic Salaries and Wages		4 106	5 742	5 742	312	2 875	2 871	4	0%	5 742
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	72	72	-	-	36	(36)	-100%	72
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		228	242	242	-	157	121	36	30%	242
Motor Vehicle Allowance		753	889	889	95	571	444	127	29%	889
Cellphone Allowance		113	150	150	11	91	75	16	21%	150
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		0	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		5 201	7 095	7 095	418	3 694	3 547	147	4%	7 095
% Increase	4		36,4%	36,4%						36,4%
Other Municipal Staff										
Basic Salaries and Wages		62 668	72 818	72 818	5 522	32 260	36 409	(4 149)	-11%	72 818
Pension and UIF Contributions		10 405	11 466	11 466	940	5 489	5 733	(244)	-4%	11 466
Medical Aid Contributions		4 754	4 405	4 405	441	2 558	2 203	355	16%	4 405
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		4 987	4 987	4 987	451	3 057	2 493	564	23%	4 987
Motor Vehicle Allowance		8 404	9 086	9 086	668	4 160	4 543	(383)	-8%	9 086
Cellphone Allowance		1 210	1 261	1 261	101	687	630	56	6%	1 261
Housing Allowances		535	616	616	48	279	308	(29)	-9%	616
Other benefits and allowances		2 934	2 954	2 954	534	1 954	1 477	477	32%	2 954
Payments in lieu of leave		6 741	4 016	4 016	804	3 450	2 008	1 442	72%	4 016
Long service awards		227	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		3 186	314	314	27	164	157	8	5%	314
Sub Total - Other Municipal Staff		106 052	111 921	111 921	9 536	54 039	55 961	(1 921)	-3%	111 921
% Increase	4		5,5%	5,5%						5,5%
Total Parent Municipality		121 620	132 091	132 091	10 920	62 208	66 046	(3 837)	-6%	132 091
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-	-	-
% increase	4									
Senior Managers of Entities										
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities	2	-	-	-	-	-	-	-	-	-
% increase	4									
Other Staff of Entities										
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities	2	-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		121 620	132 091	132 091	10 920	62 208	66 046	(3 837)	-6%	132 091
% increase	4		8,6%	8,6%						8,6%
TOTAL MANAGERS AND STAFF		111 253	119 016	119 016	9 954	57 734	59 508	(1 774)	-3%	119 016

The total employee related costs budgeted at R119 Million for the 2021/2022 financial year. The total spending for the first six months was estimated at R59.5 Million and the actual spending amount to R57.7 Million, which is less than the projected spending by R1.7 Million. The spending is 48.50% of the budgeted employee related cost

The total approved budget for remuneration of councillors is **R13 Million**. The total spending for the first six months was estimated at **R6.5 Million** and the actual spending amount to **R4.4 Million**, which is less than the projected spending by **R2 Million**. The spending is **34.22%** of the budgeted remuneration of councillors.

2.6. CAPITAL PROGRAMME PERFORMANCE

Table 6

Capital Budget List

DR KENNETH KAUNDA DISTRICT MUNICIPALITY MFMA SECTION 71/52(d) BUDGET IMPLEMENTATION AND PERFORMANCE FOR THE MONTH/QUARTER ENDING 31 DECEMBER 2021							
CAPITAL EXPENDITURE BREAKDOWN							
NO	VOTE NUMBERS	DESCRIPTION	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
1	31056460020ORC28ZZHO	OFFICE EQUIPMENT	10 000,00	-	-	10 000,00	-
2	32056460020ORC27ZZHO	OFFICE FURNITURE AND FITTINGS	30 000,00	-	-	30 000,00	-
3	32056460020ORC28ZZHO	OFFICE EQUIPMENT	35 000,00	-	-	35 000,00	-
4	32106191420ORC58ZZWD	TEAMMATE SOFTWARE	190 000,00	-	-	190 000,00	-
5	32106460020ORC28ZZHO	OFFICE EQUIPMENT	10 000,00	-	-	10 000,00	-
6	33056191420ORC63ZZHO	MICROSOFT OFFICE-SOFTWARE	500 000,00	162 440,00	327 610,50	172 389,50	65,52
7	33056191420ORC71ZZWD	NETWORK UPGRADE	2 000 000,00	-	-	2 000 000,00	-
8	33056191420ORC81ZZHO	ELECTRONIC RECORD SYSTEM	2 000 000,00	-	250 520,00	1 749 480,00	12,52
9	33056191420ORC82ZZHO	ELECTRONIC BIOMETRIC SYSTEM	1 000 000,00	-	-	1 000 000,00	-
10	33056191420ORC86ZZWD	ANTIVIRUS	100 000,00	-	-	100 000,00	-
11	33056191420ORC87ZZWD	ACTIVE DIRECTORY	100 000,00	-	-	100 000,00	-
12	33056191420ORC88ZZWD	INTERGRATION OF HR AND PAYROLL SYSTEMS	500 000,00	-	-	500 000,00	-
13	33056456020ORC68ZZWD	COVID-19 OTHER ASSETS	500 000,00	-	-	500 000,00	-
14	33056460020ORC28ZZHO	OFFICE EQUIPMENT	10 000,00	-	-	10 000,00	-
15	33056470020ORC26ZZWD	COMPUTER EQUIPMENT	600 000,00	-	451 961,35	148 038,65	75,32
16	33056470020ORC64ZZHO	SHAREPOINT SERVER	300 000,00	-	-	300 000,00	-
17	33056470020ORC65ZZHO	BACKUP SERVER	100 000,00	-	-	100 000,00	-
18	33056470020ORC67ZZWD	VIRTUAL PRIVATE NETWORK	700 000,00	-	-	700 000,00	-
19	33056470020ORC90ZZWD	TELEPHONE SYSTEM	1 500 000,00	-	134 080,00	1 365 920,00	8,93
20	33056474020ORC30ZZHO	AIRCONDITIONING EQUIPMENT	500 000,00	-	-	500 000,00	-
21	33056474020ORC80ZZHO	SOCIAL DISTANCE OFFICES	100 000,00	-	-	100 000,00	-
22	33056474020ORC84ZZWD	UPGRADE OF BUILDING	1 000 000,00	-	-	1 000 000,00	-
23	34056460020ORC27ZZWD	OFFICE FURNITURE AND FITTINGS	100 000,00	-	-	100 000,00	-
24	34056460020ORC28ZZHO	OFFICE EQUIPMENT	50 000,00	-	-	50 000,00	-
25	36056447020ORC99ZZWD	WATER PROJECTS	3 000 000,00	-	-	3 000 000,00	-
26	36056449420ORC92ZZWD	SANITATION PROJECTS	2 800 000,00	-	1 717 700,06	1 082 299,94	61,35
27	36056460020ORC28ZZHO	OFFICE EQUIPMENT	50 000,00	-	-	50 000,00	-
28	36056473520ABD02ZZWD	CONSTRUCT MUNICIPAL OFFICES	90 000 000,00	-	-	90 000 000,00	-
29	36056473520ORD03ZZWD	AGRI-PARKS	500 000,00	-	-	500 000,00	-
30	39056191420ORC94ZZWD	DISASTER MANAGEMENT SPATIAL SYSTEM	500 000,00	-	-	500 000,00	-
31	39056191420ORC95ZZWD	DISASTER INFORMATION SYSTEM	500 000,00	-	-	500 000,00	-
32	39056420420ORC85ZZWD	NEW VEHICLES	1 300 000,00	-	-	1 300 000,00	-
33	39056420420ORC96ZZWD	WATER TANKER TRUCK & EQUIPMENT	1 800 000,00	-	-	1 800 000,00	-
34	39056444420ORC98ZZWD	BOREHOLE	300 000,00	-	-	300 000,00	-
35	39056456020ORC09ZZWD	TWO WAY RADIO SYSTEM_FIRE EMERG SERVICES	300 000,00	-	-	300 000,00	-
36	39056456020ORC54ZZHO	TOOLS	200 000,00	-	17 220,00	182 780,00	8,61
37	39056456020ORC55ZZWD	PEST CONTROL EQUIPMENT	300 000,00	-	9 057,80	290 942,20	3,01
38	39056456020ORC56ZZWD	SAMPLING KITS	100 000,00	-	-	100 000,00	-
39	39056456020ORD00ZZWD	BACK UP GENERATOR	300 000,00	-	-	300 000,00	-
40	39056456020ORD04ZZWD	SOLID WASTE BULK CONTAINERS/WASTEBINS	1 200 000,00	-	-	1 200 000,00	-
41	39056460020ORC27ZZHO	OFFICE FURNITURE AND FITTINGS	200 000,00	-	26 400,00	173 600,00	13,20
42	39056460020ORC28ZZHO	OFFICE EQUIPMENT	20 000,00	-	8 999,75	11 000,25	44,99
43	39056460020ORC45ZZHO	AIRCON	200 000,00	-	-	200 000,00	-
44	39056473520ORC36ZZHO	FIRE FIGHTING EQUIPMENT	300 000,00	-	-	300 000,00	-
45	39056474020ORC41ZZHO	FIRE BAY DOORS	500 000,00	-	-	500 000,00	-
46	39056474020ORC44ZZHO	ENTRANCE GATE	200 000,00	-	-	200 000,00	-
47	39056474020ORD01ZZWD	OFFICE-VENTERSDORP	800 000,00	-	-	800 000,00	-
	TOTAL		117 305 000,00	162 440,00	2 943 549,46	114 361 450,54	2,51

The total capital budget provided for 2021/2022 financial year amount to **R117.3 Million**. The total spending in the first six months (01 July to 31 December 2021) is standing at **R2.9 Million** and the year-to-date budget as at 31 1st December 2021 was estimated at **R49.3 Million**. The year-to-date actual capital spending is less than year-to-date budget by **R46.3 Million**.

2.7. MATERIAL VARIANCES

Revenue by Source

The material Variances are prepared based on- Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) – M06 December 2021

Description	% Variance	Reasons for material deviations
Interest earned – external investments	-83%	Interest earned-external investments is less as results of the large amount currently invested with various financial institutions. The budgeted interest amount will rise in the 3 rd and 4 th quarter because most of investments will reach maturing during those quarters.
Transfers and subsidies	43%	The municipality received the first trench of Equitable share amounting to R83 Million (which is split between): <ul style="list-style-type: none"> • Equitable share R11 .6 Million; • RSC replacement grant R71.7 Million (reclassified to other revenue as per MSCOA 6.5 version) During the month of December, the municipality received the following grants and subsidies: <ul style="list-style-type: none"> • 2nd trench of Equitable Share amounting to R66.7 Million • 2nd trench of EPWP amounting to R954 Thousands.
Other revenue	50%	The municipality budgeted for sale of tender documents, sale of assets and there were less activities on open tender procurements. The auction will take place during the 3 rd quarter.
Licence and permits	-12%	The actual revenue received to date is less than the projected revenue due to less activities that took place during the 1 st and 2 nd quarter as results of Covid-19 pandemic.

Expenditure by Type

Description	YTD% Variance	Reasons for material deviations
Employee related costs	-3%	Considering the spread of the 13 th cheque into different months and some budgeted vacant positions not filled as at December 2021, The expenditure will rise during the financial year.
Remuneration of councillors	-32%	The Budget took into account the possible increase as well as the Upper limits which will be communicated during the 3 rd or 4 th quarter. The minister of COGSTA will publish the government gazette on remuneration of councillors to guide the municipalities on the approved increase if any.
Depreciation & asset impairment	-100%	After the finalisation of the AFS for audit the Depreciation will be performed.
Other materials	-10%	The variance on other materials results from purchases of material and supplies which are procured as and when needed.

Contracted services	-12%	<p>The Contracted services is made of: Consultant and professional fees, Outsourced services and contractors. The low spending emanates from reducing the use of consultants, less activities as a results of Covid-19 pandemic.</p> <p>More detailed info please see (page 21-22)</p>
Transfers and subsidies	-69%	<p>Budgeted transfers and subsidies comprises:</p> <ul style="list-style-type: none"> • Bursaries for the unemployed R1.5 Million • EPWP Treasury R2.1 Million • LED Support grants R4 Million • Tourism support and tourism association R100 Thousands <p>The expenditure is low as results of delays in the appointment of service providers and the expenditure will rise in the 3rd quarter considering the bursary applications that will be processed during the 3rd quarter.</p>
Other expenditure	-23%	<p>Due to Covid-19 restrictions Programmes and Campaigns are limited and it is expected that expenditure will rise during the 3rd and 4th quarter.</p>
Capital expenditure	-94%	<p>The bigger portion of the capital budget of R90 Million is meant for the construction of the new municipal building for office space. The municipality has to comply in full with Section 46 (3((a)) of the MFMA and Section 21A of the Municipal Systems Act before incurring any spending on the item.</p>

2.8. OTHER SUPPORTING DOCUMENTATION

DC40 Dr Kenneth Kaunda - Supporting Table SC13c Budget Statement - expenditure on repairs and maintenance by asset class - 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December										
Description	Ref	2020/21			Budget Year 2021/22					
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	1 000	1 000	-	-	476	476	100,0%	1 000
Roads Infrastructure		-	1 000	1 000	-	-	476	476	100,0%	1 000
Roads		-	1 000	1 000	-	-	476	476	100,0%	1 000
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		1 412	1 000	1 000	8	124	488	364	74,5%	1 000
Operational Buildings		1 412	1 000	1 000	8	124	488	364	74,5%	1 000
Municipal Offices		1 412	1 000	1 000	8	124	488	364	74,5%	1 000
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Computer Equipment		783	1 300	1 300	-	812	638	(174)	-27,3%	1 300
Computer Equipment		783	1 300	1 300	-	812	638	(174)	-27,3%	1 300
Furniture and Office Equipment		12	102	102	-	-	51	51	100,0%	102
Furniture and Office Equipment		12	102	102	-	-	51	51	100,0%	102
Machinery and Equipment		8	200	200	-	-	100	100	100,0%	200
Machinery and Equipment		8	200	200	-	-	100	100	100,0%	200
Transport Assets		287	550	550	-	1	275	274	99,8%	550
Transport Assets		287	550	550	-	1	275	274	99,8%	550
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	2 501	4 152	4 152	8	937	2 028	1 091	53,8%	4 152

DC40 Dr Kenneth Kaunda - Supporting Table SC13d Budget Statement - depreciation by asset class - 2nd Quarter ended 31 December 2021

DC40 Dr Kenneth Kaunda - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		3 263	1 581	1 581	-	-	790	790	100,0%	1 581
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		3 263	1 581	1 581	-	-	790	790	100,0%	1 581
Sand Pumps		3 263	1 581	1 581	-	-	790	790	100,0%	1 581
Piers		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Community Assets		309	100	100	-	-	50	50	100,0%	100
Community Facilities		309	100	100	-	-	50	50	100,0%	100
Halls		309	100	100	-	-	50	50	100,0%	100
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Other assets		-	656	656	-	-	328	328	100,0%	656
Operational Buildings		-	656	656	-	-	328	328	100,0%	656
Municipal Offices		-	656	656	-	-	328	328	100,0%	656
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		346	1 005	1 005	-	-	503	503	100,0%	1 005
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		346	1 005	1 005	-	-	503	503	100,0%	1 005
Computer Software and Applications		346	1 005	1 005	-	-	503	503	100,0%	1 005
Computer Equipment		787	800	800	-	-	400	400	100,0%	800
Computer Equipment		787	800	800	-	-	400	400	100,0%	800
Furniture and Office Equipment		421	947	947	-	-	474	474	100,0%	947
Furniture and Office Equipment		421	947	947	-	-	474	474	100,0%	947
Machinery and Equipment		401	3	3	-	-	2	2	100,0%	3
Machinery and Equipment		401	3	3	-	-	2	2	100,0%	3
Transport Assets		384	1 567	1 567	-	-	784	784	100,0%	1 567
Transport Assets		384	1 567	1 567	-	-	784	784	100,0%	1 567
Land		-	45	45	-	-	23	23	100,0%	45
Land		-	45	45	-	-	23	23	100,0%	45
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	5 911	6 704	6 704	-	-	3 352	3 352	100,0%	6 704

2.9. CONTRACTED SERVICES

The Contracted Services has three categories namely, Outsource Services, Consultants and Professional Services and Contractors.

- **Outsourced Services**

Table 7

10002260000000000000	OUTSOURCE SERVICES	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002260300000000000	OS: BURIAL SERVICES	250 000,00	-	148 100,00	101 900,00	59,24
10002260600000000000	OS: CATERING SERVICES	1 650 000,00	191 777,50	726 660,95	923 339,05	44,04
10002260620000000000	OS: CLEANING SERVICES	100 000,00	1 735,20	88 735,20	11 264,80	88,73
10002260630000000000	OS: CLEARING & GRASS CUTTING SERVICES	300 000,00	-	270 500,00	29 500,00	90,16
10002260900000000000	OS: DRIVERS LICENSE CARDS	50 000,00	-	-	50 000,00	-
10002262100000000000	OS: HYGIENE SERVICES	130 000,00	-	-	130 000,00	-
10002263620000000000	OS: MEDICAL SERVICES [HEALTH SERV & SUP]	65 000,00	-	31 049,80	33 950,20	47,76
10002264500000000000	OS: PERSONNEL & LABOUR	5 800 000,00	560 471,47	3 213 312,02	2 586 687,98	55,40
10002265720000000000	OS: TRANSPORT SERVICES	400 000,00	-	-	400 000,00	-
10002269900000000000	SUB TOTAL : OUTSOURCE SERVICES	8 745 000,00	753 984,17	4 478 357,97	4 266 642,03	51,21

The total budget for Outsource Services is **R8.7 Million**. The total spending for the first quarter was estimated at to **R4.3 Million** and the actual spending amount to **R4.4 Million** which is more than the projected spending by **R100 Thousand**. The spending is **51.21%** of the budgeted outsource services.

- **Consultants and Professional Services**

Table 8

10002270000000000000	CONSULTANTS AND PROFESSIONAL SERVICES	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002270300000000000	C&PS: B&A ACCOUNTANTS & AUDITORS	100 000,00	-	-	100 000,00	-
10002270310000000000	C&PS: B&A AIR POLLUTION	42 000,00	-	-	42 000,00	-
10002270320000000000	C&PS: B&A AUDIT COMMITTEE	1 000 000,00	93 300,00	616 650,00	383 350,00	61,66
10002270340000000000	C&PS: B&A BUSINESS & FIN MANAGEMENT	2 130 000,00	22 400,00	1 759 719,39	370 280,61	82,61
10002270370000000000	C&PS: B&A HUMAN RESOURCES	15 000,00	-	-	15 000,00	-
10002270380000000000	C&PS: B&A MEDICAL EXAMINATIONS	50 000,00	-	-	50 000,00	-
10002270390000000000	C&PS: B&A OCCUPATIONAL HEALTH & SAFE	100 000,00	-	163,94	99 836,06	0,16
10002270400000000000	C&PS: B&A ORGANISATIONAL	20 000,00	-	-	20 000,00	-
10002270420000000000	C&PS: B&A RESEARCH & ADVISORY	130 000,00	-	-	130 000,00	-
10002270480000000000	C&PS: B&A ACTUARIES	20 000,00	-	18 300,00	1 700,00	91,50
10002272460000000000	C&PS: I&P ENGINEERING CIVIL	20 000,00	-	-	20 000,00	-
10002272560000000000	C&PS: I&P LAND & QUANTITY SURVEYORS	2 814 000,00	451 724,50	1 505 812,50	1 308 187,50	53,51
10002273330000000000	C&PS: LAB SERV WATER	500 000,00	-	-	500 000,00	-
10002273340000000000	C&PS: LEGAL COST ADVICE & LITIGATION	3 800 000,00	2 469 107,87	3 342 702,85	457 297,15	87,96
10002279900000000000	SUB TOTAL : CONSULTANT AND PROF SERVICES	10 741 000,00	3 036 532,37	7 243 348,68	3 497 651,32	67,43

The total budget for consultant and professional services is **R10.8 Million**. The total spending for the first quarter was estimated at to **R5.4 Million** and the actual spending amount to **R7.2 Million** which

is higher than the projected spending by **R1.8 Million**. The spending is which is **67.43%** of the total budgeted Consultants and Professional services. The spending is high as results of: legal fees, audit fees and accounting work performed on behalf of the Dr KKDM Economic Agency.

- **Contractors**

Table 9

		Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002280000000000000	CONTRACTORS					
10002280030000000000	CONTR: ARTISTS & PERFORMERS	450 000,00	14 820,00	81 820,00	368 180,00	18,18
10002281210000000000	CONTR: EMPLOYEE WELLNESS	10 000,00	-	-	10 000,00	-
10002281510000000000	CONTR: FIRE PROTECTION	80 000,00	-	-	80 000,00	-
10002283610000000000	CONTR: MAINTENANCE OF EQUIPMENT	3 152 300,00	8 400,00	937 116,25	2 215 183,75	29,72
10002283620000000000	CONTR: MAINTENANCE OF UNSPECIFIED ASSETS	1 300 000,00	-	-	1 300 000,00	-
10002285400000000000	CONTR: SAFEGUARD & SECURITY	3 400 000,00	353 480,00	3 254 980,00	145 020,00	95,73
10002289900000000000	SUB TOTAL : CONTRACTORS	8 392 300,00	376 700,00	4 273 916,25	4 118 383,75	50,92

The total budget for Contractors is **R8.4 Million**. The total spending for the first quarter was estimated at to **R4.2 Million** and the actual spending amount to **R4.2 Million** which is more than the projected spending by **R77 Thousand**.

The spending is **50.9%** of the budgeted contractors. The spending is high as a result of additional security guards that were appointed to enhance security measures.

2.10 PROPOSED BUDGET ADJUSTMENT FOR 2020/21 FINANCIAL YEAR

MUNICIPAL MANAGER'S OFFICE

- Legal Fees : R1 Million
- Security Services : R 2.8 Million

INTERNAL AUDIT

- Audit Committee : R500 000.00

BUDGET AND TREASURY OFFICE

- Fuel : R550 000.00

LED & PLANNING

- EPWP - Stipends : R3.5 Million

2.11. PERFORMANCE HIGHLIGHTS: 1st and 2nd QUARTERLY PERFORMANCE REPORT

The 1st and 2nd Quarterly Performance Reports are a reflection on the non-financial performance reporting.

It is an assessment of the organisational performance of the targets and Key performance Indicators (KPIs) against the Service Delivery Budget and Implementation Plan (SDBIP).

KEY PERFORMANCE AREAS

- **KPA 1:** Basic Service Delivery and Infrastructure Development
- **KPA 2:** Municipal Transformation and Organizational Development
- **KPA 3:** District Economic Development
- **KPA 4:** Municipal Financial Viability and Management
- **KPA 5:** Good Governance & Public Participation
- **KPA 6:** Spatial Rationale

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT

THEMATIC AREAS	BASIC SERVICES DELIVERY														
	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
KPA	IMPROVING ACCESS TO BASIC SERVICES														
	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	32 environmental campaigns	32 environmental campaigns	Nil	KPI 1 Number of municipal health services awareness campaigns conducted within Dr. Kenneth Kaunda District by 30 June 2022	Activity	32 municipal health services awareness campaigns conducted within Dr. Kenneth Kaunda District by 30 June 2022	R 850 000 (Share Vote)	R 455 868	16 municipal health services awareness campaigns by 31 December 2021: 6 at Matlosana, 4 Maquassi Hills and 6 JB Marks Local Municipalities	Achieved 16 municipal health services awareness campaigns by 31 December 2021: 6 at Matlosana, 4 Maquassi Hills and 6 JB Marks Local Municipalities	None	None	Municipal Health awareness campaign reports with pictures
									R 150 000 390523001 20FLP43ZZ WD	R 45 900					
									R 300 000 390523001 40FLP43ZZ WD	R 338 688					
									(Virement R 450 000)						

BASIC SERVICES DELIVERY																				
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																				
IMPROVING ACCESS TO BASIC SERVICES																				
ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME																				
THEMATICAL AREAS	KPA	OUTCOMES	OUTPUT 2	OUTPUT 4	FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
								Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services		E9				To provide environmental health services	Environmental Management Services	Nil	8 environmental management campaigns	Nil	KPI 2 Number of environmental management campaigns conducted	Outcome	8 environmental management campaigns conducted within Dr Kenneth Kaunda District Municipality by 30 June 2022	R 850 000 (Shared Vote) R 150 000 390523001 20FLP43ZZ WD	R 455 868 R 45 900	4 environmental management campaigns conducted within Dr Kenneth Kaunda District Municipality by 31 December 2021	ACHIEVED 4 environmental management campaigns conducted within Dr Kenneth Kaunda District Municipality by 31 December 2021	None	None	Environmental awareness management reports
													R 400 000 390523018 70FLP43ZZ WD	R 71 280						

THEMATICS AREAS															
KPA															
OUTCOME E9															
FUNCTIONAL AREA															
OUTPUT 2															
OUTPUT 4															
ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFM Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	12 compliance reports on drinking water samples taken and tested	12 compliance reports on drinking water samples taken and tested	Nil	KPI 3 Number of compliance reports on drinking water samples taken and tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 30 June 2022	Output	12 compliance reports on drinking water samples taken from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 30 June 2022	R500 000	6 compliance reports on drinking water samples taken from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 31 December 2021	6 compliance reports on drinking water samples taken from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 December 2021	None	None	Compliance reports, Sampling points list, Sample analysis results	
									R 400 000	R 71 280					
									390523018 70FLP43ZZ WD (Virement R 250 000)						
									R 0						

BASIC SERVICES DELIVERY															
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
IMPROVING ACCESS TO BASIC SERVICES															
ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFM Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	48 water samples taken tested at the reservoirs in Tlokwe, Ventersdorp, Matlosana and Maquassi Hills Local Municipality	48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2022	R500 000 390522733 30FLP94ZZ WD Shared Vote	R0	24 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2021	26 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2021	2 more water samples taken	None	Sampling point list, sample analysis results	Achieved	12 Air Quality	None	Air Quality
Community Services	To	Environm	5	4	Nil	KPI 5	24 Air Quality	R 52 000	R 0	12 Air Quality	Achieved	The	None	Air Quality	





BASIC SERVICES DELIVERY															
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
IMPROVING ACCESS TO BASIC SERVICES															
ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services	provide environmental health services	Municipal Management Services	activities on Air Quality Management	activities on Air Quality Management	Number of Air Quality Management inspections conducted within Dr. Kenneth Kaunda District by 30 June 2022	Management inspections conducted within Dr. Kenneth Kaunda District by 31 December	R42 000 390522703 10FLP02ZZ WD	R 0		Management inspections conducted within Dr. Kenneth Kaunda District by 31 December	19 Air Quality Management inspections conducted within Dr. Kenneth Kaunda District by 31 December	department was able to conduct 7 more air quality inspections	None	Inspection Reports with pictures	
Planning	To promote physical infrastructure development services	Municipal Planning	250km of unpaved Roads Assessed within Maitosana	609km of Paved Roads Assessed within JB Marks	KPI 6 Total kilometres of Paved Roads Assessed within JB Marks	Output	R 2 514 000 360522725 60RUP34Z ZWD	R 1 432 963		300km of Paved Roads Assessed within JB Marks by 31 December 2021	ACHIEVED 300km of Paved Roads Assessed within JB Marks by 31 December 2021	None	None	1 Quarterly Report on the 609km of assessed paved roads	

BASIC SERVICES DELIVERY																		
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																		
IMPROVING ACCESS TO BASIC SERVICES																		
ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME																		
FUNCTIONAL AREA	OUTCOME E 9	OUTPUT 2	OUTPUT 4	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
						Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning				To promote physical infrastructure	Municipal Planning	Draft District SDFs	DrKKDM SDF	DrKKD M SDF	KPI 7 Number of District Spatial Development Framework adopted by Council	Output	1 District Spatial Development Framework adopted by Council by 31 March 2022	R 300 000 360522725 60FLP96ZZ WD	R 72 850	None	None	None	Adopted District Spatial Development Framework	
Planning				To promote physical infrastructure	Municipal Planning	1 Draft District Housing Master Plan	1 District Housing Master Plan adopted by Council by June 2021	Nil	KPI 8 Number of District Housing Master Plan adopted by Council	Output	1 District Housing Master Plan adopted by Council by 31 December 2021	R 300 000 360523001 20FLQ49Z ZWD	R 156 522	1 Draft District Housing Master Plan developed before Council by 30 September 2021 1 District Housing Master Plan adopted by Council by 31 December 2021	NOT ACHIEVED Partial Achieved Submission of final draft of HMP done awaiting Council	New LG Elections in November 2021 meant no mayco sitting took place in the 2 nd Quarter to consider normal items	To present the Housing Master Plan for adoption by Council in the 3 rd Quarter	Council Resolution Master Plan

THEMATICAL AREAS		BASIC SERVICES DELIVERY													
KPA		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
OUTCOME E 9		IMPROVING ACCESS TO BASIC SERVICES													
FUNCTIONAL AREA		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	100 Dry Sanitation Units installed for Boskuil & Oersonskraal Villages in Maquassi Hills	Nil	KPI 9 Number of Dry Sanitation Units installed in Boskuil and Oersonskraal Villages in Maquassi Hills	Outcome	100 Dry Sanitation Units installed in Boskuil and Oersonskraal Villages in Maquassi Hills by 30 June 2022 (50 Boskuil & 50 Oersonskraal)	R 2 800 000 360564494 20ORC9ZZ ZWD	R 1 717 700,06	Appointment of service provider by 30 September 2021	Achieved Service provider appointed by 30 September 2021	None	None	Appointment letter Progress reports Completion certificate

THEMATICAL AREAS		BASIC SERVICES DELIVERY													
KPA		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
OUTCOME E9		IMPROVING ACCESS TO BASIC SERVICES													
FUNCTIONAL AREA		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	10 Rural Settlements provided with portable drinking water through drilling and equipping of boreholes	Nil	KPI 10 Number of Rural Settlements provided with portable drinking water through drilling and equipping of boreholes in Maquassi Hills PLM	Outcome	10 Rural Settlements provided with portable drinking water through drilling and equipping of boreholes in Maquassi Hills by 30 June 2022	R 3 000 000 360564470 20ORC99Z ZWD	R 0	Appointment of service provider by 30 September 2021	NOT ACHIEVED Service provider not appointed by 30 September 2021	Delays caused by BAC not sitting to consider the item timely	BAC to expedite the procurement process	Appointment letter Progress reports Completion certificate

THEMATIC AREAS		BASIC SERVICES DELIVERY													
KPA		BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
OUTCOME E 9		IMPROVING ACCESS TO BASIC SERVICES													
		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	Construction of new DrKKDM Municipal Offices	Nil	KPI 11 Percentage Construction of new DrKKDM Municipal Offices (Multi-Year)	Outcome	20% Construction of new DrKKDM Municipal Offices by 30 June 2022 (Multi-Year)	R 90 000 000 360564470 200RC99Z ZWD	R 0	Design phase by 31 December 2021	NOT ACHIEVED Design phase based on unavailability of land to enable the construction of the planned municipal Offices was not achieved by 31 December 2021	Planning could not be done as land was not yet available for the planned municipal offices	To urge management to urgently resolve the land question with regards to the site for the municipal offices	Technical report, drawings Progress reports

BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets planned for the year
 6 OUT 11	 4 OUT 11	 1	 11

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		BASELINE 2020/2021													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	7 people from employment target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	4 people from employment target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Nil	KPI 12 Number of people from employment target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity	Output	04 people from employment target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30	OPEX	OPEX	None	None	None	-Adverts Interview Panel Attendance Registers -Appointment letters	

NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	Workplace skills plan submitted to LGSETA	Timeous submission on report on the workplace skills plan submitted to LGSETA	Nil	KPI 13 Number of workplace skills plan submitted to LGSETAS	Output	(1) Report on the workplace skills plan submitted to LGSETA by 30 April 2022	OPEX	OPEX	None	None	None	None	Proof of submission to LGSETA Workplace Skills Plan
Human Resources	To ensure municipal excellence	Municipal Planning	4 training committee meetings held	4 training committee meeting to be held by 30 June 2021	Nil	KPI 14 Number of training committee meetings held CS	Output	4 training committee meeting to be held by 30 June 2022	OPEX	OPEX	2 training committee meeting held by 31 December 2021	ACHIEVED 2 training committee meeting held by 31 December 2021	None	None	Invitation, Minutes, attendance registers





NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	Firefighters debriefings held	4 Firefighters debriefings held	Nil	KPI 15 Number of Firefighters debriefings held	Outcome	4 Firefighters debriefings held by 31 June 2022	OPEX	OPEX	2 Firefighters debriefing held by 31 December 2021	2 Firefighters debriefing held by 31 December 2021	None	None	Invitations Attendance Registers Report
Human Resources	To ensure municipal excellence	Municipal Planning	4 Workshops on developing labour relations or dispute	2 Workshops on developing labour relations or dispute resolution by 30 June 2020	Nil	KPI 16 Number of labour relations and HR related trainings	output	4 labour relations and HR related trainings by 30 June 2022	OPEX	OPEX	2 labour relations and HR related trainings by 31 December 2021	2 labour relations and HR related trainings by 31 December 2021	None	None	Invitations Attendance Register Assessment

NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human resources	To ensure municipal excellence	Municipal Planning	4 OHS comprehensive inspections	4 OHS comprehensive inspections	Nil	KPI 17 Number of comprehensive inspections on OHS conducted CS	Activity	4 comprehensive inspections on OHS conducted by 30 June 2022	OPEX	OPEX	2 Comprehensive inspection on OHS conducted by 31 December 2021	Achieved 2 Comprehensive inspection on OHS conducted by 31 December 2021	None	None	Inspection reports
Human resources	To ensure municipal excellence	Municipal Planning	Nil	Covid-19 Isolation Modular Unit procured	Nil	KPI 18 Number Covid-19 Isolation Modular Unit procured CS	Output	1 Covid-19 Modular Unit procured by 31 March 2022	R 0	R 500 000 3305645602 00RC68ZZ WD	None	None	None	None	Delivery Note Pictures

NATIONAL LG PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		BASELINE 2020/2021													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	1 Employment Equity Plan submitted to Department of Labour by June 2021	Nil	KPI 19 Number of Employment Equity Plan submitted to Department of Labour CS	Output	100% of municipality's budget actually spent on implementing its workplace skills plan by 30 June	OPEX R 1 700 000	OPEX R 565 587	None	None	None	None	1 Employment Equity Plan
Corporate Services	To ensure internal municipal excellence	Municipal planning	98,75% of municipality's budget actually spent on implementing its workplace skills plan	100% of municipality's budget actually spent on implementing its workplace skills	Nil	KPI 20 Percentage of municipality's budget actually spent on implementing its workplace skills plan CS	Outcome	100% of municipality's budget actually spent on implementing its workplace skills plan by 30 June	R 300 000 R 300 000 3305230511 0FLP59ZZW D R 300 000	R 565 587 R 59 270 R 0	50% of municipality's budget actually spent on implementing its workplace skills plan by 31 December 2021	NOT ACHIEVED 33,27% of municipality's budget actually spent on implementing its workplace skills plan by 31 December 2021	Late approval of the Discretionary Grant by LGSETA	Follow up on the approval of the Panel	Workplace skills plan detailed Report Training expenditure report

NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Information, Communication and Technology	To ensure IT governance environment is established at Dr KKDM and Dr KKDM	Municipal Planning	IT policies developed and approved	ICT charter to be submitted to Council by June 2021	Nil	KPI 21 Number of ICT charter to be submitted and workshoped to Council ICT	Output	1 ICT charter to be submitted and workshoped to Council by 31 December 2021	OPEX	OPEX	1 ICT charter to be submitted and workshoped to Council by 31 December 2021	NOT ACHIEVED 1 ICT charter not submitted and workshoped to Council by 31 December 2021	Both the elections and the change from old Council to new Council The Draft ICT Charter is ready to be workshoped	When ICT Steering committee sits, the draft will be approved and then submitted to Council workshop for approval by end of March 2022	ICT charter

NATIONAL LG PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Information, Communications and Technology	To ensure IT governance environment is established at Dr KKDM	Municipal Planning	Nil	ICT Policies developed (Acceptable use and Incident Policy & Remote Access and bring your own device policy)	Nil	Number of ICT Policies developed (Acceptable use and Incident Policy & Remote Access and bring your own device policy) ICT		2 ICT Policies developed (Acceptable use and Incident Policy & Remote Access and bring your own device policy) by 30 June 2022	OPEX	OPEX	None	None	None	None	Acceptable use and Incident Policy & Remote Access and bring your own device policy

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets for the year
 4 OUT 11	 2 OUT 11	 5	 11

KPA 3: LOCAL ECONOMIC DEVELOPMENT

KPA 3: LOCAL ECONOMIC DEVELOPMENT

LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT																
MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT																
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																
ADMINISTRATIVE AND FINANCIAL CAPABILITY																
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTIONS & TOUWERS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE		MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)					Budget	Actual					
Local Economic Development and Tourism	To promote socio-economic development	Regional Tourism Municipal Planning Municipal Health Services Disaster Management	215 Jobs created through LED Initiatives, EPWP, CBP and Capital projects	249 Jobs created through LED Initiatives	Nil	KPI 23 Number of Jobs created through LED initiatives, EPWP & CBPs within the Dr Kenneth Kaunda District PLAN LED	Output	342 Jobs created through LED initiatives, EPWP & CBPs within the Dr Kenneth Kaunda District by 31 December 2021	R 8 132 000	R 4 306 626	342 Jobs created through LED initiatives, EPWP & CBPs within the Dr Kenneth Kaunda District by 31 December 2021	NOT ACHIEVED Only 247 Jobs created through LED initiatives, EPWP & CBPs within the Dr Kenneth Kaunda District by 31 December 2021	The political change affected the appointments. The was on election work	The appointments will be made in the 3 rd quarter	Signed employment contracts and appointment letters.	

NATIONAL PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Local Economy	To promote socio-	Regional Tourism	1 tourism / trade	To host/participate	Nil	KPI 24 Number of	Activity	2 tourism / trade marketing	R 950 000	R 30 000	None	None	None	None	Report on the exhibition
									R 50 000	R 0	None				
									R 50 000	R 0	None				
									R 50 000	R 0	None				
									R 80 000	R 0	None				
									3110226 4500FLP 13ZZWD						
									R 2700 00	R 0					
									R 2700 00	R 0					
									3110226 0600FLP 13ZZWD						





NATIONAL LG PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT													
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT													
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
OUTPUT 6															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Local Economic Development Tourism	economic development. To grow an inclusive and sustainable tourism economy, as well as promote inward and outward trade investment and participation.		marketing exhibitions hosted / participated	in 3 tourism / trade marketing exhibitions hosted / participated		tourism / trade marketing exhibitions hosted/participated LED	Activity	exhibitions hosted/participated by 30 June 2022	36052260600FLP71Z ZWD R 100 000	R 0	None	None	None	Report on sports and recreation initiatives	
		3 sports, arts and culture	4 sports, arts and culture	Nil	KPI 25 Number of sports, arts and culture		4 sports, arts and culture initiatives	R 400 000	R 0	None	None	None	None		
		Regional Tourism							R 100 000	R 0	None	None	None		
								36052300120FLP71Z ZWD R 250 000	R 0	None	None	None	None		
								36052301870FLP71Z ZWD R 100 000	R 0	None	None	None	None		
								36052305980FLP71Z ZWD	R 0	None	None	None	None		
								R 400 000	R 0	None	None	None	None		
								R 100 000	R 0	None	None	None	None		

LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT															
MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT															
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT															
ADMINISTRATIVE AND FINANCIAL CAPABILITY															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
National LG PRIORITIES	OUTPUT 1														
	OUTPUT 6														
Economic Development	promote socio-economic development To develop, support and aid SMMES and Cooperatives with Start-up and Business Expansion Grants.	Regional economic development	1 economic development initiative	5 Economic development initiative	Nil	Number of Economic Development Initiatives	Activity	R 1 200 000	R 212 050	4 district economic initiative within Dr. Kenneth Kaunda	NOT ACHIEVED 2 district economic initiative	Delay in SCM processes in respect of waste recycling project	Intervention in respect of finalisation of PPE	Report on Economic Development initiatives supported /	

NATIONAL LG PRIORITIES		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT																							
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT																							
OUTCOME 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																							
OUTPUT 1		ADMINISTRATIVE AND FINANCIAL CAPABILITY																							
OUTPUT 6																									
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE										
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)																				
	To design innovative initiatives focusing on macro-economic growth through increased employment creation and development initiatives that has a potential for catalytic effect and sustainable		Completed	Programs		supported / implemented within Dr. Kenneth Kaunda District LED		implemented within Dr. Kenneth Kaunda District supported / implemented by 31 December 2021	R 200 000	R 200 000	District supported / implemented by 31 December 2021 # Coop 2020 # Automotive Sector Development Initiative # Waste Recycling Project # Automotive Sector Development Initiative	within Dr. Kenneth Kaunda District supported / implemented by 31 December 2021	procurement processes	implemented											
								R 250 000 (Virement)	R 200 000	3605230	187FLP2	8ZZWD	R 100 000	3605230	5730FLP	28ZZWD	R 500 000	3605647	352DOR	D03ZZWD	R 0				

NATIONAL PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT																
	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																
KPA	ADMINISTRATIVE AND FINANCIAL CAPABILITY																
FUNCTIONAL AREA	OUTPUT 1	OUTPUT 6	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
					Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
			ility.								R 50 000 3605230 5780F LP28ZZ WD Virement R 100 000 3605259 9450F LP28 Virement	R 48 000					

LOCAL ECONOMIC DEVELOPMENT

Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets for the year
 0 OUT 5	 3 OUT 5	 2	 5

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT





KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

NATIONAL PRIORITY		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.													
KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
OUTCOME E 9		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED													
FUNCTIONAL AREA		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury PMS	To ensure internal municipal excellence	Municipal Planning	8 MFMA section 71 reports submitted	8 MFMA section 71 reports submitted within legislative time-frame	Nil	KPI 28 Number of MFMA section 71 reports submitted within legislative time-frame BTC	Output	8 MFMA section 71 reports submitted by 30 June 2022	OPEX	OPEX	4 MFMA section 71 reports submitted by 31 December 2021	4 MFMA section 71 reports submitted by 31 December 2021	None	None	4 Monthly budget statements (section 71 reports) signed off by the CFO
			3 MFMA section 52 reports submitted	4 MFMA section 52 reports	Nil	KPI 29 Number of MFMA section 52 reports submitted BTC	Output	4 MFMA section 52 reports submitted by 30 June 2022	OPEX 4 quarterly reports (section 52 reports) signed off by the CFO	OPEX	2 MFMA section 52 reports submitted by 31 December 2021	2 MFMA section 52 reports submitted by 31 December 2021	2 quarterly reports (section 52 reports) signed off by the CFO		

NATIONAL LG PRIORITIES		ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.													
KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
OUTCOME 9		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED													
FUNCTIONAL AREA		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2020/21 adjustment budget tabled	2021/22 adjustment budget tabled	Nil	KPI 30 2021/22 adjustment budget developed approved BTO	Output	2021/22 adjustment budget developed by approved by 28 February 2022	OPEX	OPEX	None	None	None	None	Council resolution and 2021/22 Adjustment Budget
	To ensure internal municipal excellence	Municipal Planning	2021/22 budget compiled approved (MFMA, Sec 25)	2022/23 budget compiled approved	Nil	KPI 31 2022/23 budget compiled approved BTO	Output	Compiled 2022/23 budget compiled approved by 30 May 2022	OPEX	OPEX	None	None	None	None	Council Resolution and Approved 2022/23 budget

ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.															
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED															
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	Acceptable status of financial viability as expressed by the ratios June 2020	Acceptable norm of financial viability as expressed by the ratios June 2021	Nil	KPI 32 Financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) BTC	Output	Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 30 June 2022	OPEX	OPEX	Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2021	ACHIEVED Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2021	None	None	financial viability ratios report
			OUTPUT 1	OUTPUT 6											

ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.															
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED															
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and treasury	To ensure internal municipal excellence	Municipal Planning	4 assets verification report submitted	2 assets verification report submitted	Nil	KPI 33 Number of assets verification report submitted BTC	Output	2 assets verification report submitted by 30 June 2022	OPEX	OPEX	1 assets verification report submitted by 31 December 2021	ACHIEVED 1 assets verification report submitted by 31 December 2021	None	None	Assets verification reports
			2018/19 Contract registers updated	2019/20 Contract registers updated	Nil						2 updated Contract registers submitted to Council by 31 December 2021	ACHIEVED 2 updated Contract registers submitted to Council by 31 December 2021			
Budget and Treasury	To ensure municipal excellence	Municipal Planning	2018/19 Contract registers updated	2019/20 Contract registers updated	Nil	KPI 34 Number of updated Contract registers submitted to Council BTC	Output	4 updated Contract registers submitted to Council by 30 June 2022	OPEX	OPEX	2 updated Contract registers submitted to Council by 31 December 2021	ACHIEVED 2 updated Contract registers submitted to Council by 31 December 2021	None	None	Updated Contract registers

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets for the year
 5 OUT 7	 0 OUT 7	 2	 7

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION															
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & PLANNING	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	Nil	2022/23 (8) budget related policies developed and reviewed	Nil	KPI 35 Number of budget related policies workshoped and adopted BTC	Output	(8) 2022/23 Budget related policies workshoped and adopted by 30 May 2022	OPEX	OPE X	None	None	None	Council Resolutions and budget related policies	
Internal Audit	To ensure internal municipal excellence	Municipal Planning	2 approved strategic risk based Audit Plans (DRKKDM – 2020/21)	2 approved risk based strategic audit plans for the shared IA service	Nil	KPI 36 Number of approved risk-based audit plans for the shared IA service developed IA	Output	2 approved risk-based audit plans for the shared IA service developed by 31 July 2021 (District & MHLM)	OPEX	OPE X	2 approved risk-based audit plans for the shared IA service developed by 31 July 2021 (District & MHLM)	ACHIEVED	None	None	2 Approved Risk Based Audit Plans (District & MHLM) Minutes of the Audit Committee Management Minutes/Email Correspondence

NATION BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION																
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE																
KPA 2 TO PROMOTE GOOD GOVERNANCE																
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE																
FUNCTIONAL AREA	Internal Audit	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
				Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
		To ensure internal municipal excellence	Municipal Planning	Nil	Combined assurance plan	KPI 37 Combined assurance plan developed and approved	Output	Combined assurance plan developed and approved by 31 December 2021	OPEX	OPEX	Combined assurance Framework developed and approved by 30 September 2021	Combined assurance Framework developed and approved by 30 September 2021	The Audit Committee could not sit during December	The plan will be approved on the scheduled meeting in January 2022	-Combined Assurance Framework -Combined Assurance Plan	

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE																
TO PROMOTE GOOD GOVERNANCE																
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE																
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE	
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)											
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	2019/20 Risk Assessment	2020/21 Risk Assessment	Nil	KPI 38 Number of Strategic Risk Assessment conducted for DRKKDM RISK	Output	1 Strategic Risk Assessment conducted for DRKKDM by 30 June 2022	OPEX	OPEX	1 Strategic Risk Assessment conducted for (2021/22) DRKKDM by 30 September 2021	Achieved 1 Strategic Risk Assessment conducted for (2021/22) DRKKDM by 30 September 2021	None	None	Risk Registers	
Communications	To ensure internal municipal excellence	Municipal Planning	Approved of reviewed Communications Strategy	Approval of reviewed Communications Strategy	Approved reviewed Communications Strategy	KPI 39 Number of reviewed Communications Strategy adopted COMPL	Output	1 reviewed Communications Strategy adopted by 31 March 2022	OPEX	OPEX	None	None	None	None	Council resolution and approved Communications Strategy	
Communications	To ensure internal municipal excellence	Municipal Planning	3 of Newsletters produced in 2020/21	4 of Newsletters produced	Nil	KPI 40 Number of District Newsletters produced COMPL	Output	4 of Newsletters produced by end 30 June 2022	R300 000	R 0	2 of Newsletters produced by end 31 December 2021	Achieved 2 of Newsletters produced by end 31 December 2021	None	None	4 Newsletters	
																(Virement of R200 000)

BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION															
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	Nil	1 IDP Representative Forum Meeting	Nil	KPI 41 Number of IDP Representative Forum Meetings conducted	Activity	1 IDP Representative Forum Meeting conducted by 30 June 2022	OPEX	OPE X	None	None	None	Report on IDP Representative Forum Advertisements	
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	5-year plan IDP Document for approved	2022/23 IDP reviewed and amended	Nil	KPI 42 Number of 2022/23 IDP Amendments adopted by Council	Output	2022/23 IDP Amendments adopted by Council by 30 June 2022	OPEX	OPE X	None	None	None	Council Resolution and 2022/23 IDP amendment	
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	2021/2022 Top layer SDBIP approved	2022/2023 Top layer SDBIP approved	Nil	KPI 43 Number of Top layer SDBIP approved by Executive Mayor	Output	2022/23 Top layer SDBIP approved by Executive Mayor by 30 June 2022	OPEX	OPE X	None	None	None	Approved 2022/23 Top layer SDBIP	

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE

TO PROMOTE GOOD GOVERNANCE

OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE

BASELINE 2020/2021

FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Performance Management System	To ensure internal municipal excellence	Municipal planning	2020/2021 Mid-Year Term Performance Reports compiled	2021/22 Mid-Year Performance Assessment Report	Nil	KPI 44 Number of Mid-Year Performance Assessment Report compiled	Output	2021/22 Mid-Year Performance Assessment Report compiled by 31 January 2022	OPEX	OPE X	None	None	None	None	Council Resolution and 2021/22 Mid-Year Performance Assessment Report compiled
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	2019/2020 annual performance report and AFS submitted to AGSA compiled	2020/21 annual performance report and AFS submitted to AGSA compiled	Nil	KPI 45 Timeliness of submission of 2020/21 Annual Performance Report and AFS submitted to Auditor General	Output	2020/21 annual performance report and AFS submitted to Auditor General by 31 August 2021	OPEX	OPE X	2020/21 Annual Performance Report and AFS submitted to Auditor General by 31 August 2021	ACHIEVED 2020/21 Annual Performance Report and AFS submitted to Auditor General by 31 August 2021	None	None	-AFS -Annual performance report
Speaker	To ensure internal municipal excellence	Municipal Planning	9 council meetings coordinated	6 council meetings	Nil	KPI 46 Number of council meetings	Activity	6 council meetings coordinate by 30 June 2022	OPEX	OPE X	4 council meeting held by 31 December 2021	ACHIEVED 8 council meeting held by 31 December 2021	None	None	-Meeting Notices - Attendance Registers

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE

TO PROMOTE GOOD GOVERNANCE

OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE

FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE		MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)					Budget	Actual					
Speaker	To ensure internal municipal excellence	Municipal Planning	2019/20 Municipal oversight report submitted to Council	2020/21 Municipal oversight report submitted to Council	Nil	KPI 47 Number Municipal oversight report submitted to Council SP	Output	1 Municipal oversight report submitted to Council by end 31 March 2022	OPEX	OPEX	None	None	None	None	Oversight Report	
Executive Mayor	To promote socio-economic development	None	Celebrated with elderly during Mandela Day in Matlosana recreational Hall	1 Mandela Day celebrations held in Maquassi Hills by 30 September 2021	Nil	KPI 48 Number of Mandela Day celebrations held in Maquassi Hills EM	Activity	1 Mandela Day celebrations held in Maquassi Hills by 30 September 2021	R150 000	R 33 550	1 Mandela Day celebrations held in Maquassi Hills by 30 September 2021	ACHIEVED 1 Mandela Day celebrations held in Maquassi Hills by 30 September 2021	None	None	Report on Mandela Activity Pictures	
									R 100 000	R 29 990						
									3105230 0140FLP 61ZZWD	R 20 000						
									3105230 5730FLP 61ZZWD							

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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	95% of students validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2020	100% of students validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021	Nil	KPI 49 % of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions EM	Output	100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2022	R 1 500 000 3105259 9400FLP 63ZZWD	R 0	Preparations for the placement of an advert for financial assistance in Higher learning institutions by 30 September 2021	ACHIEVED Advert placed on the local newspapers by 30 September 2021	None	None	Reports on students awarded financial

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	7 Supported students that applied for financial assistance	Support of 6 educational request	Nil	KPI 50 Number of educational request supported EM	Output	6 educational request supported by 31 March 2022	R100 000 3105254 9400FLP 36ZZWD	3 Educational requests by 31 December 2021	3 Educational requests not supported by 31 December 2021	We received six requests towards the end of the quarter, which were not supported as the quarter was ending	This target will be achieved in the third quarter	Report on students/institutions offered financial assistance/support	

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	200 food parcels supplied to distressed families identified	Supply of 200 food parcels to distressed families identified	Nil	KPI 51 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified	Output	200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2022	R200 000 3105269 9400FLP 69ZZWD	R 49 732	100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 31 December 2021	ACHIEVED 100 elderly households and child-headed families from Khuma (15), Kanana (30), Tigane (10) and Jouberton (45) benefited from this noble gesture	None	None	List of Beneficiaries
Executive Mayor	To promote socio-economic development	None	3 gender workshops held	Hold 3 Gender workshops	Nil	KPI 52 Number of Gender activity programs held within Dr. Kenneth Kaunda District	Activity	3 Gender activity programs held within Dr. Kenneth Kaunda District by 30 June	R 210 000 R100 000 3105230 0140FLP 53ZZWD	R 0 R 0	1 Gender activity program within Dr. Kenneth Kaunda District held by 30 September 2021	ACHIEVED 2 Gender activity program within Dr. Kenneth Kaunda	None	None	Report on Gender workshops held

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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	Women's day celebration held	Women's empowerment campaigns held	Nil	KPI 53 Number of women's empowerment campaigns held	Activity	1 women's empowerment campaigns held by September 2021	R 150 000	R 55 254	1 women's empowerment campaigns held by September 2021	ACHIEVED 1 women's empowerment campaigns held by September	None	None	Report on women's empowerment campaign hosted
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					
Executive Mayor	To promote socio-economic development	None	Women's day celebration held	Women's empowerment campaigns held	Nil	KPI 53 Number of women's empowerment campaigns held	Activity	1 women's empowerment campaigns held by September 2021	R 150 000	R 55 254	1 women's empowerment campaigns held by September 2021	ACHIEVED 1 women's empowerment campaigns held by September	None	None	Report on women's empowerment campaign hosted
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					
Executive Mayor	To promote socio-economic development	None	Women's day celebration held	Women's empowerment campaigns held	Nil	KPI 53 Number of women's empowerment campaigns held	Activity	1 women's empowerment campaigns held by September 2021	R 150 000	R 55 254	1 women's empowerment campaigns held by September 2021	ACHIEVED 1 women's empowerment campaigns held by September	None	None	Report on women's empowerment campaign hosted
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					
			Women's day celebration held	Women's empowerment campaigns held	Nil			R 30 000	R 24 200	1 women's empowerment campaigns held by September 2021					





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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	Provided 26 Schools with Sanitary Towels	Provide 15 Schools with Sanitary Towels	Nil	KPI 55 Number of Schools provided with Sanitary towels	Output	15 Schools provided with Sanitary Towels by 30 June 2022	R 100 000 3105230 0140FL MRCZZ WD	R 0	None	None	None	Report on sanitary towels provided	
Executive Mayor	To promote socio-economic development	None	20 assistive devices provided or fixed to identified disabled individuals	Provide 15 assistive devices provided or fixed to identified disabled individuals	Nil	KPI 56 Number of assistive devices provided or fixed to identified disabled individual	Output	15 assistive devices provided to identified disabled individual within Dr. Kenneth Kaunda District by 30 June	R 200 000 R 150 000 3105230 0140FLP 21ZZWD	R 0 R 0	5 assistive devices provided or fixed to identified individual within Dr. Kenneth Kaunda District by	NOT ACHIEVED 5 assistive devices were not provided or fixed to identified disabled individual	We are partnering with MACEF in identifying people with	This target will be achieved in the third quarter	Report on proof of assistive devices provided to identified disabled individuals

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE																
KPA 2 TO PROMOTE GOOD GOVERNANCE																
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE																
FUNCTIONAL AREA	OUTCOME E9	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
				Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor		To promote socio-economic development	None	15 Elderly Sports Teams provided with sports equipment	5 Elderly Sports Teams provided with sports equipment	Nil	KPI 57 Number of Elderly Sports Teams provided with sports equipment EM	Activity	2022	R250 000	R 0	5 of Elderly Sports Teams provided with sports equipment by 31 December 2021	5 of Elderly Sports Teams not provided with sports equipment by 31 December 2021	Given the vulnerability of the aged to Covid 19, the Office felt it would not be feasible to host a	Only a hand-over ceremony will be organised in the third quarter. This target will be achieved in the third quarter	Report on Sports equipment provided to the elderly
							within Dr. Kenneth Kaunda District EM		2022	R30 000 3105226 0600FLP 21ZZWD	R 0	31 December 2021	within Dr. Kenneth Kaunda District by 31 December 2021	disabilities in need of assistive devices		
										R20 000 3105230 5730FLP 21ZZWD	R 0					

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
KPA 2 TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	4 RHR programs conducted	Conduct 2 RHR programs	Nil	KPI 58 Number of moral regeneration programs conducted within Dr. Kenneth Kaunda District EM	Activity	2 moral regeneration program conducted within Dr. Kenneth Kaunda District by 30 June 2022	R 230 000	R 203 675	1 moral regeneration program conducted within Dr. Kenneth Kaunda District by 31 December 2021	ACHIEVED 2 moral regeneration program conducted within Dr. Kenneth Kaunda District by 31 December 2021	None	None	Report on moral regeneration programs conducted
									R 20 000	R 0			sporting activity during this period		
									3105230						
									5730FLP						
									37ZZWD						
									(Viremen tR 20 000)	R 174 800					
									3105226						
									0600FLP						
									66ZZWD						
									(Viremen tR 180 000)						

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KPA 2 TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	2 youth programs or projects supported	4 youth programs or projects	Nil	KPI 59 Number of youth projects within Dr. Kenneth Kaunda District supported	Activity	4 youth projects within Dr. Kenneth Kaunda District supported by 30 June 2022	R 300 000	R 97 000	3 youth programs or projects within Dr. Kenneth Kaunda District (Matlosana) supported by 31 December 2021	NOT ACHIEVED 1 youth programs or projects within Dr. Kenneth Kaunda District (Matlosana) supported by	Two projects were not approved because of the logistical inadeq	This target will be achieved in the third quarter	Report on Youth program or project
			2 youth programs or projects supported	4 youth programs or projects	Nil			R 300 000	R 17 000	3 youth programs or projects within Dr. Kenneth Kaunda District (Matlosana) supported by 31 December 2021	1 youth programs or projects within Dr. Kenneth Kaunda District (Matlosana) supported by				
									R 80 000	R 28 875					
									3105230 1870FLP 66ZZWD (Virement R 30 000)						
									R 20 000	R 0					
									3105230 5730FLP 66ZZWD (Virement R 0)						

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2020/2021			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
								R 50 000	R 0	- Heritage Program - Youth with Disability Program - Youth Program	31 December 2021	uacies associated with them.			
								3105230 1870FLQ 06ZZWD			# Youth with disabilities				
								R 20 000	R 30 000						
								3105230 5730FLQ 06ZZWD							
								(Virement tR 60 000)							
								R 200 000	R 50 000						
								3105230 0140FLQ 06ZZWD							
								(Virement tR 130 000)							

GOOD GOVERNANCE AND PUBLIC PARTICIPATION			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets for the year
 11 OUT 25	 5 OUT 25	 9	 25

KPA 6: SPATIAL RATIONALE

KPA 6: SPATIAL RATIONALE

DISASTER RISK MANAGEMENT

BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION															
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL FUNCTIONS & POWERS	BASELINE 2019/2020			REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Fire Services	To ensure fire services	Fire Services	60 Fire Safety Inspections within Dr. Kenneth Kaunda District	60 Fire Safety inspections conducted	Nil	KPI 60 Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted	Activity	60 Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by 30 June 2022	OPEX	OPEX	30 Fire Inspections within Dr. Kenneth Kaunda District conducted by 31 December 2021	None	None	None	Fire Inspection Reports
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	International Disaster Risk Reduction event conducted	International Disaster Risk Reduction event conducted	Nil	KPI 61 Number of International Disaster Risk Reduction events held within Dr. Kenneth Kaunda District	Output	1 International; Disaster Risk Reduction event conducted by 31 December 2021	R 313,000	R 167,250	1 International; Disaster Risk Reduction event conducted by 31 December 2021	None	None	None	Reports and Attendance Registers
								39052280030FLP23ZZWD	R 58,320	R 60,725					

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE																
KPA 2 TO PROMOTE GOOD GOVERNANCE																
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE																
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	BASELINE 2019/2020			REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
				Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	conducted										
						conducted			3905230 0140FLP 23ZZWD	R 48 205						
									3905226 0600FLP 23ZZWD							
									R13, 000	R 0						
									3905230 1870FLP 23ZZWD							
									R 235, 000	R 56 295						
									R 60, 000	R 14 800						
									3905226 0600FLP 76ZZWD							
									R 150, 000	R 23 500						
									3905228 0030FLP 76ZZWD							
									R25, 000	R 17 995						
									3905230 0120FLP							

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ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE

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OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE





BASELINE 2019/2020

NATIONAL PRIORITIES	FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
				Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)					OPEX	OPEX					
KPA 2	Fire services	To ensure disaster risk management	Disaster Risk Management	6	6	Nil	KPI 62 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted	Activity	6 BESAFE Centre Activities conducted within Dr. Kenneth Kaunda District by 31 March 2022	76ZZWD OPEX	OPEX	OPEX	4 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 December 2021	ACHIEVED 4 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 December 2021	None	None	Reports and Attendance Registers
				1	1	Nil	KPI 63 Number of Winter Awareness campaigns within Dr. Kenneth Kaunda District conducted	Activity	1 Winter Awareness Campaign conducted within Dr. Kenneth Kaunda District by 30 June 2022	R 313 000 R150, 000 3905228 0030FLP 23ZZWD	R 167 250 R 58 320	None	None	None	1 Report and Attendance Registers		
OUTCOME 9	Disaster Management	To ensure disaster risk management	Disaster Risk Management	1	1	Nil	KPI 63 Number of Winter Awareness campaigns within Dr. Kenneth Kaunda District conducted	Activity	1 Winter Awareness Campaign conducted within Dr. Kenneth Kaunda District by 30 June 2022	R 100, 000 3905230 0140FLP 23ZZWD	R 60 750	None	None	None	None	1 Report and Attendance Registers	

BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION															
ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE															
TO PROMOTE GOOD GOVERNANCE															
OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE															
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R 50,000	R 48 205					
									3905226 0600FLP 23ZZWD						
									R 13,000	R 0					
									3905230 1870FLP 23ZZWD						
									R 235,000	R 56 296					
									R 60,000	R 14 800					
									3905226 0600FLP 76ZZWD						
									R 150,000	R 23 500					
									3905228 0030FLP 76ZZWD						
									R 25,000	R 17 995					
									3905230 0120FLP 76ZZWD						

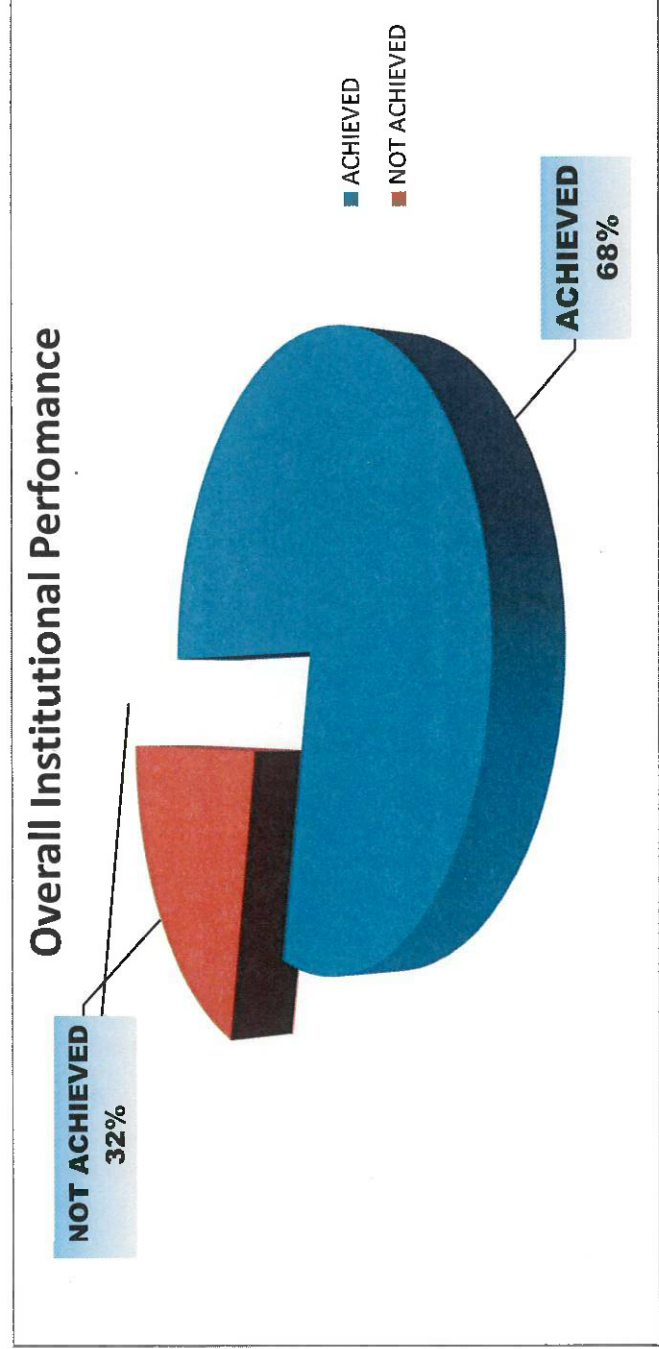
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	POE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Disaster Risk Management	Good Governance	Disaster Risk Management	3 Disaster Advisory Forums conducted	4 Disaster Advisory Forums conducted	Nil	KPI 64 Number of Disaster Advisory Forums Conducted DRM	Activity	4 Disaster Advisory Forums Conducted by 30 June 2022	OPEX		2 Disaster Advisory Forum Conducted by 31 December 2021	None	None	None	Attendance Register

SPATIAL RATIONALE

Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 st & 2 nd Quarter	Total Number of Targets for the year
 4 OUT 5	 0 OUT 5	 1	 5

SUMMARY OF ORGANISATIONAL PERFORMANCE

	Number	Percentage
Total Number of KPIs and targets Planned for the year	64	100%
Total number of KPIs and Targets Not Applicable to Mid-year performance	20	N/A
Total number of KPIs and Targets Planned for Mid-year performance	44	100%
Total number of targets Achieved	30	68%
Total number of targets Not Achieved	14	32%
Target Not Planned for but Reported	N/A	N/A



2020/21 ANNUAL REPORT AND PROGRESS ON RESOLVING PROBLEMS IDENTIFIED IN THE ANNUAL REPORT

The 2020/21 Annual Report has been sent to AGSA for review before tabling

The Annual Report will be tabled in Council on the 27 January 2022

The municipality has developed a Post Audit Action Plan, that addresses issues raised by the AGSA
Progress on the Post Audit Action Plan will be tracked on a monthly basis

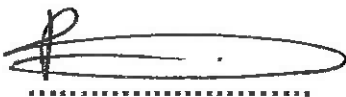
QUALITY CERTIFICATE

I **Mogqpane Abel Metswamere**, the Municipal Manager of
Dr Kenneth Kaunda District Municipality (DC40),

hereby certify that-

- **2021/2022 Mid-Year Budget and Performance Assessment**

For the months of **01 July 2021 to 31 December 2021** has been prepared in accordance with Section 72 of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.



M.A METSWAMERE

24/01/2022

DATE